

THE CITADEL BOARD OF VISITORS
TELECONFERENCE MINUTES
2 May 2022

The Citadel Board of Visitors (BOV) held a teleconference on 2 May 2022 using Zoom technology in Room 514, Bond Hall, to: conduct an executive session for an update on legal matters ; receive a campus update from the President; receive a presentation on the proposed next fiscal year budget and an update on the sinking funds; consider a motion concerning a request for a diploma presentation exception; and discuss other BOV matters.

The following Board members were present: Colonel Dylan W. Goff, Chair (Zoom); Colonel Peter M. McCoy, Sr., Vice Chair; Colonel Allison Dean Love (Zoom); Colonel L. E. "Gene" Pinson (Zoom); Colonel Stanley L. Myers, Jr. (Zoom); Colonel John C. Dominick, (Zoom); Colonel James E. Nicholson, Jr., (telephone); Colonel F. G. "Greg" Delleney, Jr. (Zoom); Colonel Robert E. Lyon, Jr. (Zoom); Colonel William M. (Bill) Connor, V (Zoom); Mrs. Deborah W. Hargrove, designated representative for The Honorable Molly M. Spearman, SC State Superintendent of Education (Zoom); Colonel William E. Jenkinson III, member emeritus (Zoom); Dr. Christopher C. Swain, Chairman, The Citadel Foundation (TCF) (Zoom); Lieutenant Colonel Charles E. Bledsoe, President, The Citadel Alumni Association (CAA) (Zoom); and Lieutenant Colonel William R. Culbreath, Jr., President, The Citadel Brigadier Foundation (TCBF).

Also in attendance: General Glenn M. Walters, President; Brigadier General Sally C. Selden, Provost and Dean of the College; Colonel Cardon B. Crawford, Senior Vice President for Operations and Administration; Colonel Thomas J. Gordon, Commandant of Cadets; Colonel Charles L. Cansler, Vice President for Finance and Business; Captain Jeffrey D. Lamberson, Vice President for Facilities and Engineering; Colonel William R. Leggett, Vice President for Communications and Marketing; Mr. Michael J. Capaccio, Director of Intercollegiate Athletics (Zoom); Mr. Mark C. Brandenburg, General Counsel; Major Michael S. Keeney, Budget Director; Mrs. Lori B. Hedstrom, Executive Assistant to the Board and Senior Vice President; and Lieutenant Colonel John W. Powell, Jr., Secretary to the Board of Visitors.

Voting members absent: Colonel Triz V. Smith. A quorum was present.

The meeting followed the agenda at enclosure 1.

The meeting was in compliance with the Freedom of Information Act. Notice was posted in Bond Hall and on the college website 24 hours in advance and the media had been notified by electronic means.

Chair Goff called the meeting to order at 1:00 p.m. He then reviewed the day's agenda and stated we would start with going into executive session.

Colonel Love moved to go into executive session to receive legal advice related to pending, threatened and potential claims, and other matters covered by the attorney-client privilege. The motion was seconded by Colonel McCoy and approved unanimously by the voting members present: Goff, McCoy, Love, Pinson, Myers, Dominick, Nicholson, Delleney, Lyon, and Connor.

The members of the BOV, the President, Provost, Vice Presidents, Directors, General Counsel, Mrs. Hedstrom, and the Secretary to the Board of Visitors were present for the executive session for legal matters.

Following the discussion, Colonel McCoy moved to come out of executive session. The motion was seconded by Colonel Dominick and approved unanimously by the voting members present: Goff, McCoy, Love, Pinson, Myers, Dominick, Nicholson, Delleney, Lyon, and Connor.

General Walters began his update with comments concerning the progress on the new Capers Hall stating that work is ahead of schedule and under budget. He reported that tomorrow was "Giving Day" for TCF in which the goal was 2022 donors to honor the graduating members of the Class of 2022. He stated that part of this effort was to raise funds for scholarships for the Ukrainian student program and that work continues to identify appropriate candidates. He then touched on the fall's entering class and asked the Provost for comments. Brigadier General Selden reported that the 1 May goal for deposits from new entering cadets had been exceeded and she remains optimistic for reaching the enrollment goals for the fall. The President then discussed the college's overall staff levels and reported that the current staffing is the lowest in 15 years. He then briefly discussed the college's requests to the state legislature stating that he was optimistic of receiving our requests.

A brief discussion followed the President's update concerning the number of cadets that would participate in the "Long Gray Line" parade on Friday. Colonel Gordon stated he had approved the plan to allow non-rank holding sophomore and junior cadets that were in good standing to depart on summer furlough at the completion of their last exams. In response to questions, he stated this was not a new policy but that he had made the decision to continue the practice.

Colonel Cansler presented his report on the proposed next fiscal year budget. Among the topics discussed for FY23: tuition revenue assumptions; state appropriations; challenges and commitments; cost savings; preliminary budgets for E&G, Auxiliary Services, and Athletics.

Highlights of his presentation included:

- Anticipated slight increase in overall enrollment from FY22 levels
- Tuition and fees will likely remain flat
- Increase in recurring state appropriations
- State mandates, contractual increases, and other required costs
- Total revenues, expenses, and additional FY23 cost increases
- Inflation impact on cost increases
- Net surplus from operations to feed maintenance reserves and other college uses
- Review of revenue and expense budgets for FY's 19-23

Discussions during and following the presentation: developing a new contract with Sodexo; moving to a managed fee system in which The Citadel will now be responsible for the profit and loss for all campus food services; enrollment projections; and barracks space.

The Citadel Board of Visitors Monthly teleconference minutes

2 May 2022

Page three

Following the discussion, Colonel Cansler then presented an update on the Stevens Sinking Fund and discussed: projected balances; projected available funding at FY23 end; and projected additional funding via debt issuance. He then briefly reviewed the Capers Hall Updated A-1.

Colonel McCoy moved to go into executive session for personnel matters to consider a request for diploma presentation exceptions. The motion was seconded by Colonel Dominick and approved unanimously by the voting members present: Goff, McCoy, Love, Pinson, Myers, Dominick, Nicholson, Delleney, Lyon, and Connor.

The members of the BOV, the President, Provost, Vice Presidents, Directors, General Counsel, Mrs. Hedstrom, and the Secretary to the Board of Visitors were present for the executive session for personnel matters.

Following the discussion, Colonel Dominik moved to come out of executive session. The motion was seconded by Colonel McCoy and approved unanimously by the voting members present: Goff, McCoy, Love, Pinson, Dominick, Nicholson, Lyon, and Connor.

Colonel Lyon moved:

MOTION

*“That the Board of Visitors approves the diploma presentation exception request of the following student for the 2022 SCCC Commencement:
Cadet A”*

The motion did not receive a second therefore the motion failed.

Chair Goff thanked all for their attendance and good discussions. He congratulated the Provost for the excellent work of the Recruiting and Retention Task Force and the current numbers for the fall.

There being no further business, Chair Goff moved to adjourn. The motion was seconded by Colonel McCoy and approved unanimously by the voting members present: Goff, McCoy, Love, Pinson, Dominick, Nicholson, Lyon, and Connor.

Chair Goff adjourned the meeting at 2:10 p.m.

Respectfully submitted,

John W. Powell, Jr.
Lieutenant Colonel, USMCR (Ret)
Secretary to the Board of Visitors