

THE CITADEL BOARD OF VISITORS  
TELECONFERENCE MINUTES  
1 SEPTEMBER 2021

The Citadel Board of Visitors (BOV) held a teleconference on 1 September 2021 using Zoom technology in Room 514, Bond Hall, to: conduct an executive session for an update on legal matters; receive a campus update from the President; FY22 Amended Allocation of Fees (Action Item); and discuss other BOV matters.

The following Board members were present: Colonel Dylan W. Goff, Chair (Zoom); Colonel Allison Dean Love (Zoom); Colonel L. E. "Gene" Pinson (Zoom); Colonel John C. Dominick (Zoom); Colonel James E. Nicholson, Jr., (Zoom); Colonel F. G. "Greg" Delleney, Jr. (Zoom); Colonel Robert E. Lyon, Jr. (Zoom); Mrs. Deborah W. Hargrove, representative for the Honorable Molly M. Spearman, SC State Superintendent of Education (Zoom); Colonel Leonard C. Fulghum, Jr. chairman emeritus (telephone); Colonel Douglas A. Snyder, member emeritus (Zoom); Dr. Christopher C. Swain, Chairman, The Citadel Foundation (TCF) (Zoom); and Lieutenant Colonel William R. Culbreath, Jr., President, The Citadel Brigadier Foundation (TCBF) (Zoom)..

Also in attendance were: General Glenn M. Walters, President; Colonel Thomas G. Philipkosky, Senior Vice President for Operations and Administration; Colonel Thomas J. Gordon, Commandant of Cadets (Zoom); Colonel Charles L. Cansler, Vice President for Finance and Business; Colonel William Leggett, Vice President for Communications and Marketing; Mr. Mark C. Brandenburg, General Counsel; Commander William Lind, Director of Executive Operations; Colonel Cardon B. Crawford, Director of Government and Community Affairs; Mrs. Lori B. Hedstrom, Special Assistant to the President for Board Matters; and Lieutenant Colonel John W. Powell, Jr. Secretary to the Board of Visitors.

Voting members absent: Colonel Peter M. McCoy, Vice Chair; Colonel Stanley L. Myers; and Major General R. Van McCarty, SC State Adjutant General. A quorum was present.

The meeting followed the agenda at enclosure 1.

The meeting was in compliance with the Freedom of Information Act in that notice had been posted 24 hours in advance in Bond Hall and on the college website and local media sources were notified at the same time by electronic means.

Chair Goffed the meeting to order at 4:00 p.m. He welcomed everyone and reminded the Board of the schedule for upcoming committee teleconferences with the next meeting 4 October 2021.

Chair Goff recognized Colonel Crawford who then introduced Colonel Leggett, the new Vice President for Communications and Marketing.

Colonel Pinson moved to go into executive session for legal advice related to pending, threatened and potential claims, and other matters covered by the attorney-client privilege. The motion was seconded and approved unanimously by the voting members present: Goff, Love, Pinson, Dominick, Nicholson, Delleney, and Lyon.

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Colonel Pinson moved to come out of executive session. The motion was seconded and approved unanimously by the voting members present: Goff, Love, Pinson, Dominick, Nicholson, Delleney, and Lyon.

General Walters provided a campus update. Concerning the COVID-19 virus, as of yesterday, there are 99 active cases or quarantined cadets but almost all should complete their quarantine this weekend. There is a nationwide shortage of test kits but thanks to the efforts of Colonel Philipkosky, we have enough kits for our immediate needs. Vaccines will continue to be made available on campus and the cadets have been responding well in getting vaccinated. Due to the current status, masks are required in designated buildings and all classrooms. The situation will continuously be reevaluated to determine if any changes can be made. All daily operations will continue as close to normal as possible.

The Class of 2025 currently has an 88% retention rate and withdraws have stopped. Efforts are underway to ensure they all return after the winter furlough. In response to a question from Colonel Pinson, the General indicated he believes the lack of a true senior year in high school for many of our freshmen may have impacted their maturation and resilience. To assist in retention this year, the deadline for full tuition refund which is normally the first day of class was extended to provide the cadets the opportunity to see cadet life after classes start. A permanent policy change is being considered.

Chair Goff discussed the requested change in the text of the motion that came out of the Operations and Risk Management Committee (ORM). The requested change was to replace *"amending the tuition and fees"* with *"amending the allocation of fees"* to provide clarity of what was being changed within the budget.

Colonel Nicholson moved:

**MOTION**

*"That the Board of Visitors approves amending the text of the original motion from the Operations and Risk Management Committee to read: That the Board of Visitors approves amending the allocation of fees for the SC Corps of Cadets as recommended and presented on 1 September 2021 for the entire Fiscal Year July 1, 2021 to June 30, 2022."*

The motion was seconded and approved unanimously by the voting members present: Goff, Love, Pinson, Dominick, Nicholson, Delleney, and Lyon. The motion passed.

Colonel Nicholson moved:

**MOTION**

*That the Board of Visitors approves amending the allocation of fees for the SC Corps of Cadets as recommended and presented on 1 September 2021 for the entire Fiscal Year July 1, 2021 to June 30, 2022."*

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As the motion was forwarded from the committee, a second was not required. After comments from several Board members and Colonel Cansler reviewing that this is a line item change that does not impact the cost of attendance, the motion was approved unanimously by the voting members present: Goff, Love, Pinson, Dominick, Nicholson, Delleney, and Lyon. The motion passed.

In closing, Chair Goff expressed the desire of the board members to attend the upcoming Brigadier Foundation dinner if possible but warned them that he traditional offers a challenge in raising donations.

There being no further business, the meeting adjourned at 4:35 p.m.

Respectfully submitted,

John W. Powell, Jr.  
Lieutenant Colonel, USMCR (retired)  
Secretary to the Board of Visitors