

JOHN PALMS

August 23, 2012

Lt. General John W. Rosa
President
The Citadel
171 Moultrie Street
Charleston, SC 29409

Dear General Rosa:

I am proud to transmit to you the final report of The Institutional Program Assessment Committee (IPAC). The committee has responded to your charge to evaluate all aspects of The Citadel procedures and operations, define the most serious risks that may exist to its values and mission and provide recommendations for corrective actions to minimize or eliminate these risks. The committee believes it has satisfied your charge as evidenced in the report.

Higher Education in our country today faces a conundrum of very serious realities, of which the most challenging are related to the cultural forces actualizing major negative influences on our young teenagers and adults. The most dramatic have become very evident and include the following: demise of traditional family values and traditions, binge drinking, sexual assault and harassment, gender and race discrimination, disrespect, and attacks on the value of honor. For the past several years, we have witnessed the implications of these deprivations on a number of the nation's higher education campuses.

The Citadel has not been immune to these as we enroll and host young people from all over the country.

The long traditions that honor The Citadel are the values of honor, duty and respect. These are the reasons The Citadel graduate is so highly esteemed and in demand (one of the highest graduation rates in the country). By all the indicators by which higher education institutions are evaluated, The Citadel continues to rank in the higher level of its category. It is our duty as members of its community and at this time in history to continue this tradition, guard its richness, respond to its threats and challenges and support those who share our commitment.

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I believe the IPAC has provided comprehensive observations and has made recommendations to further foster and significantly enhance the actions for continued excellence that are already in place. The members of the committee have evidenced their love and commitment to this great institution by very effectively serving on its committee.

With your accepting this report and implementing its recommendations with strong leadership, the future of our beloved institution will be assured. I've been honored to serve as the Chair of IPAC. I owe a great deal to The Citadel and offer to continue to serve it in any way possible.

Sincerely,

John M. Palms

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