THE CITADEL BOARD OF VISITORS
MEETING MINUTES
28 APRIL 2012

The Citadel Board of Visitors held a quarterly meeting in the Scarborough Media Room, Holliday Alumni Center, at 12:30 hours on 28 April 2012, to receive the President’s report and to vote on committee action items.

The following members were present: Colonel Douglas A. Snyder, Chair; Colonel Glenn D. Addison, Vice Chair; Colonel Allison Dean Love; Colonel W. Thomas McQueeeney; Colonel Fred L. Price, Jr.; Lieutenant Colonel Ben W. Legare, Jr.; Colonel James M. McQuilla; Colonel Dylan W. Goff; Lieutenant General John B. Sams, Jr.; Colonel Tecumseh Hooper; the Honorable Mick Zais, State Superintendent of Education; Colonel Leonard C. Fulghum, Jr., Chairman Emeritus; Colonel William E. Jenkinson III, Member Emeritus; and Commander W. Keith Midgette, President, The Citadel Alumni Association. Also in attendance were President John W. Rosa; senior members of The Citadel staff; Mr. Matthew G. Watson, Vice President of The Citadel Brigadier Foundation; and Mr. Peter M. McCoy, Sr., recently- elected BOV member who will begin his term of office as of 1 July 2012.

All voting members were present except for Lieutenant General W. Michael Steele who participated by teleconference phone. A quorum was present.

The meeting followed the agenda at enclosure 1.

Mr. Mark Brandenburg, General Counsel, stated that the meeting was in compliance with the Freedom of Information Act in that notice had been posted in accordance with called meeting procedures. Local media sources were immediately notified.

Chair Snyder called on Colonel Trez for an invocation.

Chair Snyder called for a motion to approve the following minutes: 27 January 2012; 28 January 2012; 1 March 2012; and 2 April 2012.

Motion to approve made by Colonel McQueeeney and seconded by Colonel McQuilla.

During discussion, corrections by Colonel Love and Colonel Addison were noted to the 28 January 2012, minutes and affirmed by the Secretary.

Following discussion and corrections, the minutes were unanimously approved as corrected.

Chair Snyder called on President Rosa for his report.
President Rosa remarked that the semester had gone by quickly, that faculty morale was very good and they were supportive of the administration. The transition of Mr. Dennis Bergvall to Vice President for Institutional Advancement was working well with Mr. Bergvall now fully integrated into the administration. The capital campaign is in the process of being coordinated and The Citadel Foundation (TCF) is expressing confidence in its ability to meet the organization’s FY12-13 goal. The President stated that the addition of Gary Hassen and Mike Capaccio to the development team is very encouraging and should soon produce great results. He added that it will be very important to sync up the Board of Visitors and TCF Board as we move forward with the launch of the new capital campaign.

He went on to report that the State Law Enforcement Division (SLED) had cleared the College of any criminal wrongdoing in the Reville case. He also stated he had launched the Institutional Program Assessment Committee (IPAC) to take a look at the College from an internal risk management assessment. He reported that the IPAC panels were well underway and he expected a report from them in May. The President will brief the Board in June with the actions he will take as the way ahead based on the IPAC panel recommendations.

From a cadet perspective, he noted that 98% of the Corps was industrious, motivated and working hard to maintain excellence in their endeavors while 2% continue to take up the majority of the Commandant’s time. He noted that his small, one-deep staff was performing admirably but was struggling to do all that was required in a timely and efficient manner.

President Rosa closed his remarks with a discussion on the Lesbian, Gay, Bi-Sexual and Transgender (LGBT) issues that have recently surfaced at military schools and the academies due to the repeal of the “Don’t Ask, Don’t Tell” legislation for the military services. He reviewed the legal ramifications and pointed out that even though it had not become an issue at the College, the potential that it could is present and he and his staff are working to become more familiar with this issue.

The President was thanked for his remarks and Chair Snyder called for a motion to go into executive session for personnel and cadet disciplinary matters.

Motion made by Colonel Legare, seconded by Colonel Love, and unanimously passed.

Motion to come out of executive session made by Colonel Goff, seconded by Colonel McQuilla, and unanimously passed.

Chair Snyder now called on those committees with action items to report.
Colonel Price, Chair of the Buildings and Grounds Committee, put forth the following motion:

**MOTION**

“That the Board of Visitors approves the development of a public/private partnership for the express purpose of constructing staff/faculty quarters in accordance with the College Campus Master Plan.”

Following discussion, the motion passed unanimously.

Colonel Legare, Chair of the Customs and Regulations Committee, put forth the following motion:

**MOTION**

“That the Customs and Regulations Committee recommends to the Board of Visitors that Sections 6 and 9 of the College Regulations, with regards to appeals jurisdiction, be changed to reflect the procedures in effect in the College Regulations of 2009.”

Following considerable discussion, primarily revolving around legal issues, conflict of interest, risk assessment, and liability coverage for BOV members, it was agreed that an outside consultant be hired to review the Board’s concerns. The consultant’s review would cover, but not be limited to, the impact it would have on the College’s SACS accreditation, indemnification of Board members, political influence on the Board, and conflict of interest.

Colonel Legare made the following motion, seconded by Colonel Price:

**MOTION**

“That the Board of Visitors approve tabling the Customs and Regulations Committee motion until the June annual meeting to allow for external review.”

Following discussion, the motion passed by a 9-2 vote.

Colonel Legare made the following motion, seconded by Colonel Price:

**MOTION**

“That the Board of Visitors approves the use of Citadel Trust Funds, up to $10,000, to pay for an external review of the accreditation issues involved with returning the Board of Visitors back to the old appeals process.”

Following discussion, the motion passed 7-3 with one member abstaining.
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Colonel Hooper, Chair of the Finance Committee, put forth the following motions:

**MOTION**

“That the Board of Visitors approves the Life Science Act Policy as recommended by the administration with the proviso that the policy includes a statement that the Board will be informed by the administration of any bonuses awarded as a result of the college Life Science Act Policy.”

Following discussion, the motion passed unanimously.

**MOTION**

“That the Board of Visitors approves the administration’s request to forward to The Citadel Foundation a request to rollover the $1.4 million remaining from TCF FY 11-12 to FY 12-13.”

Following discussion, the motion passed unanimously.

**MOTION**

“That the Board of Visitors approves the administration’s request to The Citadel Foundation that a FY 12-13 TCF Grant of the remaining $1.446 million dollars of the $5 million grant be continued to fund operational initiatives consistent with the Boston Consulting Group recommendations.”

Following discussion, the motion passed unanimously.

**MOTION**

“That the Board of Visitors approves the nomination of Major Daniel S. McQueeney, USAF (Retired), to The Citadel Trust Board.”

Following discussion, the motion passed with one abstention, the nominee’s brother.

General Steele, Chair of the Strategic Planning Committee, put forth the following motions:

**MOTION**

“That the Board of Visitors approves:
1. Four key elements in the next Strategic Plan
   a. Proposed Narrative and Visual Template
   b. Proposed Desired End State
   c. Proposed Supporting Outcomes
   d. Proposed Lines of Effort”

2. Recommendation for a special committee to develop recommendations on how to best organize in order to manage and execute Blueprint II.”

Following discussion, the motions unanimously passed.
Colonel Addison, Chair of the Special Recognition Committee, put forth the following motions:

**MOTION**

"That the Board of Visitors approves the requests for exception to policy for the following individuals to receive their diploma at the May Citadel Graduate College Commencement from the individual designated as requested:

*Sharon Chellis*
Request: Husband, Converse Chellis III, SCCC 1961

*Kimberly Bush*
Request: Husband, Richard Bush, CGC 2010

*Renee Simmons*
Request: Son, Byron Keith Doan, Jr., SCCC 2012 (will graduate that morning)

*Emily Eiserhardt*
Request: Father-in-law, Chuck Eiserhardt, SCCC 1968"

Following discussion, the motion passed unanimously.

**MOTION**

"That the Board of Visitors approves the requests for exception to policy for the following individuals to receive their diploma at the May South Carolina Corps of Cadets Commencement from the individual designated as requested:

*Christopher von Lehe*
Request: Cousin, Diedrich Peter von Lehe, SCCC 1955
Note: Father, deceased, John A. von Lehe, SCCC 1987

*Colie Crosby*
Request – Uncle, Robert Crosby, SCCC 1959 accompanied by his Father, Colie Crosby, who attended the SCCC 1985 but did not graduate
Note: Grandfather, deceased, Gene Crosby, SCCC"

Following discussion, the motion passed unanimously.

Chair Snyder then solicited comments from Board members regarding the merit of the BoardMax system for use by the administration and Board to streamline Board communications.

Following discussion, it was agreed that the system had merit and should be adopted.
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Vice Chair Addison announced that the second weekend in September had been reserved for
the Board at the Santee Cooper Wampee Conference Center.

Also, any members desiring per diem and travel for Board meetings are to inform the Secretary
who will make the necessary arrangements with the administration.

The Vice Chair position will come up for election in June and anyone desiring to run was asked
to notify the Secretary.

Colonel McQuilla, Chair of the Communications Task Force, requested to be put on the External
Affairs Committee and that his committee should be an External Affairs Sub-Committee.
Colonel Love motioned that the Communications Task Force become a sub-committee of the
External Affairs Committee. The motion was seconded by Colonel Goff and unanimously
approved.

There being no further business, the meeting adjourned at 1555 hours.

Respectfully submitted,

Myron C. Harrington, Jr.
Colonel, USMC (Retired)
Secretary to the Board of Visitors