THE CITADEL BOARD OF VISITORS
TELECONFERENCE MINUTES
3 NOVEMBER 2014

The Citadel Board of Visitors (BOV) held its monthly teleconference in Room 514, Bond Hall, at 1300 hours on 3 November 2014 to conduct an executive session for legal matters and receive reports from the President and Board committees.

The following Board members were present: Lieutenant General W. Michael Steele, Chair (telephone); Colonel Dylan W. Goff, Vice Chair (telephone); Colonel Allison Dean Love (telephone); Colonel Fred L. Price, Jr. (telephone); Lieutenant General John B. Sams, Jr. (telephone); Colonel “Tee” Hooper, Jr. (telephone); Colonel Peter M. McCoy, Sr. (telephone); Colonel Robert H. Nuttall, Sr.; Colonel Greg A. Lapointe (telephone); Colonel Stanley L. Myers, Sr. (telephone); Chairman Emeritus, Colonel Leonard C. Fulghum (telephone); member emeritus, Colonel Douglas A. Snyder (telephone); Mr. Claudius E. Watts, IV, Chairman, The Citadel Foundation (telephone); and Mr. Scott Tucker, President, The Citadel Alumni Association. Provost and Dean of the College, Brigadier General Samuel M. Hines, Jr., also participated along with senior members of the President’s staff, Mr. M. Dawes Cooke, Jr., Counsel to the BOV (telephone); and Mrs. Patricia M. Kinard, Assistant to the President for Board Matters. A quorum was present.

Voting members absent: Colonel L. E. “Gene” Pinson.

The meeting followed the agenda at enclosure 1.

Colonel Harrington, Board Secretary, stated that the meeting was in compliance with the Freedom of Information Act.

Chair Steele opened the meeting, reviewed the agenda and called on Colonel Goff for a status update on nominations for Honorary Degrees and Palmetto Medals.

Colonel Goff stated a number of nominations have been received, including a holdover from last year. He reviewed the criteria for the recognition and encouraged members to provide their nominations before the 21 November deadline. Commencement speakers for both the 2015 South Carolina Corps of Cadets commencement and The Citadel Graduate College commencement have been arranged and will be announced at a later date.
Chair Steele noted the President’s unavailability and summarized, as follows, remarks provided to him by President Rosa.

Work continues to refine the college’s business model with an emphasis on extending the financial forecasting out to ten years. The finance staff will review the college’s debt service management in order to determine the feasibility of taking on new debt to support much needed capital projects. The Asset Management Plan has been completed and will be presented to the BOV at the January 2015 meeting. With the drawdown of military operations in the Middle East, ROTC commissions will be diminished in the near term. Special ceremonies will be held for Mayor Joseph P. Riley, Jr., Citadel Class of ’64, at Homecoming to announce the establishment of an academic chair in his name and for Mrs. Anita Zucker on 11 November to announce the naming of the School of Education in honor of the Zucker family.

Chair Steele called on Mr. Tucker for remarks.

Mr. Tucker discussed the forthcoming annual meeting of The Citadel Alumni Association. The Citadel “branding” remains an issue with some alumni, but steps are being taken to rectify their concerns. The LeTellier Courtyard will be dedicated during Homecoming; he encouraged everyone to attend the Gala on 6 November.

Chair Steele reported planning for the Board Annual Retreat is in progress. The tentative date will probably be in late July.

Colonel Lapointe, Chair of the Strategy, Vision and Governance Committee, was called on for his report.

Colonel Lapointe advised all names on the various campus War Memorials will be transferred to the Class of 1967 War Memorial currently in the planning stage. Succession planning continues with the gathering of data to support the presidential succession when it occurs in the future. He closed by noting the Campus Master Plan and Asset Management Plan would be briefed to the BOV at the January Meeting.

General Sams, Chair of the Education and Leadership Development Committee, was called on for his report.
General Sams noted funds were not available for the Lowcountry Graduate Center to conduct a marketing survey to determine community educational needs to support local business/industrial infrastructure. The Chamber of Commerce has, however, conducted a similar survey which is an excellent reference source and meets the immediate needs for data. Additionally, the college’s subsidization of athletics is being reviewed with the goal of making the Athletic Department self-sufficient. The Board will be briefed in more detail on both of these issues at its January meeting.

Colonel McCoy, Chair of the Operations and Risk Management Committee, was called on for his report.

College insurance policies are being reviewed prior to renewal. Efforts are underway to develop an audit policy that would allow the college to have a degree of oversight of external independent organizations providing financial and other tangible support to Citadel Athletics. This monitoring is necessary to ensure the college is in full compliance with NCAA regulations.

Colonel Love, Chair of the Communications and Community Relations Committee, was called on for her report.

Colonel Love provided the Board with talking points for members to use when having conversations with legislators and constituents about the college’s need for additional financial support for academic initiatives and infrastructure upgrades.

Colonel Fulghum, Chair of the Daniel Fund Trustees, announced additional funding is currently available and asked BOV voting members to submit nominations for scholarships prior to 14 November.

Mr. Watts reported planning for the next capital campaign is going well. Additionally, the Foundation intends to increase its annual fund goal in order to further enhance its support of the college.

Chair Steele called for a motion to go into executive session for legal matters. Colonel Nuttall made the motion, seconded by Colonel McCoy, and passed unanimously.

Motion to come out of executive session made by Colonel Love, seconded by Colonel Hooper, and unanimously passed.
Chair Steele closed the meeting by reminding members to make their contributions to the Foundation by Corps Day in March. He also asked committee chairs to be prepared to discuss their process for assessment of committee lines of effort for LEAD 2018 at the January meeting.

There being no further business, the meeting adjourned at 1400 hours.

Respectfully submitted,

Myron C. Harrington, Jr.
Colonel, USMC (Ret)
Secretary to the Board of Visitors