

THE CITADEL BOARD OF VISITORS
TELECONFERENCE MINUTES
17 August 2026

The Citadel Board of Visitors (BOV) held a teleconference on 17 August 2026 using Zoom technology in Room 110, Bond Hall, to: receive a campus update; hold an executive session for personnel matters; and to discuss other BOV matters.

The following Board members were present: Colonel F. G. "Greg" Delleney, Jr., Chair (Zoom); Colonel Allison Dean Love; Colonel Dylan W. Goff (Zoom); Colonel Peter M. McCoy, Sr. (Zoom); Colonel L. E. "Gene" Pinson (Zoom); Colonel John C. Dominick (Zoom); Colonel James E. Nicholson, Jr. (Telephone); Colonel Robert E. Lyon, Jr. (Telephone); Major General Jeffrey A. Jones, Deputy Adjutant General and representative for Major General Robin B. Stilwell, Adjutant General of South Carolina (Zoom); Mrs. Deborah W. Hargrove, representative for The Honorable Ellen E. Weaver, South Carolina State Superintendent of Education (Zoom); Colonel William E. Jenkinson III, member emeritus (Zoom); Colonel Douglas A. Snyder, member emeritus (Zoom); Mr. Robert R. Hill, Jr., Vice Chairman, The Citadel Foundation (TCF) (Zoom); Mr. K. Wayne Wicker, President, The Citadel Brigadier Foundation (TCBF) (Zoom); Mr. M. Todd Davis, President, The Citadel Alumni Association (CAA) (Zoom); and Lieutenant Colonel John W. Powell, Jr., Secretary to the Board of Visitors.

Also in attendance were: General Kenneth F. "Frank" McKenzie Jr., President; Colonel Cardon B. Crawford, Chief of Staff; Colonel Thomas J. Gordon, Commandant of Cadets; Colonel Preethi Saint, Chief Financial Officer and Vice President for Finance and Business; Colonel Jonathan R. Hoffman, Vice President for Communications and Marketing (Zoom); Colonel Leah S. Schonfeld, Vice President and Chief Human Resources Officer; Mr. Art Chase, Director of Intercollegiate Athletics (Zoom); Commander William A. Lind, Military Secretary; Ms. Shannon Mease, Chief Operating Officer and Chief Financial Officer, TCF (Zoom); Mr. Mark C. Brandenburg, General Counsel; and Mrs. Lori B. Hedstrom, Executive Assistant to the Board and Chief of Staff.

Voting members absent: Colonel Triz V. Smith, M.D., Vice Chair, and Colonel William M. "Bill" Connor, V. A quorum was present.

The meeting followed the agenda at enclosure 1.

The meeting was in compliance with the Freedom of Information Act. Notice was posted in Bond Hall and on the college website 24 hours in advance. The media was notified by electronic means at the same time.

Chair Delleney called the meeting of the Board to order at 1:00 p.m. and called on General McKenzie for his report.

General McKenzie began his campus update with a brief review on the enrollment numbers for the entering Class of 2030. He indicated 749 new cadets reported on 15 August with 3 readmits for a total of 752. Of this, he indicated 180 were legacy cadets and, for the first time, included six sets of siblings. Included in the entering class were 24 cadets from the Kingdom of Saudi Arabia (KSA). He reported the fourth class system began this morning. He stated he was very pleased with the attention the Commandant is giving to the heat conditions.

General McKenzie reported he recently had a good meeting with the KSA TAC officers and reemphasized to them that all cadets would be held to the same standard. He also shared that he recently met with South Carolina Attorney General Alan Wilson.

General McKenzie provided a brief review of his thoughts on strategic issues. He discussed the new strategic plan and indicated he would be personally involved in its development. He announced the review of the honor system began today. He reported that he has already met with the Honor Committee and would soon be talking with the Corps on honor. He briefly discussed the new core values and indicated he will continue to communicate with stakeholders.

Colonel Smith joined the meeting at 1:05 p.m.

The President indicated work continues on getting our cyber program approved. He stated the need for a complete review of our admissions and recruiting process: looking at who we recruit; increasing the national focus; and leveraging alumni. He discussed looking for ideas to monetize The Citadel Beach Club property. He indicated he would be meeting with the search committee for the new Provost later today and that the job advertisement would be released today. He stated he was very pleased with Mr. L. Keith Todd, TCF's new President and Chief Executive Officer. General McKenzie briefly reviewed the \$20M work completed on campus during the summer and reported work continues on the new engineering building. He reported confidence in the East Side Stands being completed prior to the first home football game. General McKenzie indicated he would be meeting with Representative Tom Hartnett to discuss the Maritime Academy proposal.

In closing his report, the President stated the heat is a concern with the potential impact on the new entering class. He reiterated that the Commandant has a good plan to deal with the increased temperatures. Colonel Gordon reported six cadets had been transported to the hospital, not due to the heat, but for mental health issues. He indicated two returned to campus and were being discharged. He stated the remaining four would most likely also be discharged.

Colonel Pinson moved to enter executive session for personnel matters. Colonel McCoy seconded the motion, and the motion was approved by the voting members present:

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Delleney, Smith, Love, Goff, McCoy, Pinson, Dominick, Nicholson, and Lyon.

Members of the BOV, General McKenzie, and Mr. Brandenburg were present for the executive session. Mr. Hill, the Secretary to the Board of Visitors, and all other members of the staff departed.

Colonel Dominick moved to come out of executive session. The motion was seconded by Colonel Goff and approved by the voting members present: Delleney, Smith, Love, Goff, McCoy, Pinson, Dominick, Nicholson, and Lyon.

Colonel Pinson asked if there would be a need to use the overflow barracks when the upper class returns. General McKenzie indicated he did not think it would be necessary and wanted to ensure they would not be needed in future years.

Chair Delleney asked if there was anything else to come before the Board. Hearing none, Colonel Pinson moved to adjourn. The motion was seconded by Colonel Dominick and approved by all voting members. The meeting was adjourned at 1:28 p.m.

Respectfully submitted,

John W. Powell, Jr.
Lieutenant Colonel, USMCR (Ret)
Secretary to the Board of Visitors