

THE CITADEL BOARD OF VISITORS
MEETING MINUTES
15 April 2026

The Citadel Board of Visitors (BOV) held a meeting in the Floyd Boardroom, Pastides Alumni Center, University of South Carolina, in Columbia, South Carolina, on 15 April 2026 to: receive a campus update; conduct an executive session for legal advice related to pending, threatened, and potential claims, and other matters covered by the attorney-client privilege; and discuss other BOV matters.

The following Board members were present: Colonel F. G. "Greg" Delleney, Jr. Chair; Colonel Allison Dean Love; Colonel Dylan W. Goff; Colonel Peter M. McCoy, Sr., Colonel L. E. "Gene" Pinson; Colonel John C. Dominick; Colonel James E. Nicholson, Jr.; Colonel William M. "Bill" Connor, V; Major General Jeffrey A. Jones, Deputy Adjutant General and representative for Major General Robin B. Stilwell, Adjutant General of South Carolina; Mrs. Deborah W. Hargrove, representative for The Honorable Ellen E. Weaver, South Carolina State Superintendent of Education; Colonel Douglas A. Snyder, member emeritus; and Lieutenant Colonel John W. Powell, Jr., Secretary to the Board of Visitors.

Also in attendance: Colonel Cardon B. Crawford, Senior Vice President for Operations and Administration; Mr. Mark C. Brandenburg, General Counsel; and Mrs. Lori B. Hedstrom, Executive Assistant to the Board and Senior Vice President.

Voting members absent: Colonel Triz V. Smith, M.D., Vice Chair, and Colonel Robert E. Lyon, Jr. A quorum was present.

The meeting followed the agenda at enclosure 1.

The meeting was in compliance with the Freedom of Information Act. Notice was posted 24 hours in advance in Bond Hall and on the college website. Local media sources were notified at the same time by electronic means.

Chair Delleney called the meeting to order at 9:00 a.m. He opened with a prayer followed by the Pledge of Allegiance led by Colonel Pinson.

Chair Delleney thanked Mrs. Hedstrom for making the arrangements for this meeting. He congratulated Colonel Nicholson for running unopposed for reelection to the Board and announced those members who could not attend the meeting. He next noted the success of the previous night's Legislative BBQ and then reviewed upcoming events.

Colonel Crawford began his campus update with a discussion on the first meeting of the presidential transition team organized to assist the incoming president. He briefly reviewed the pre-arrival tasks and the numerous area briefs requested by General McKenzie. A discussion followed on the BOV's participation in the transition process and on the incoming president's intentions. During the discussion, he indicated the General's intent to hold his inauguration in the fall during a home football game weekend.

Colonel Crawford then briefly discussed the topic of the Maritime Academy study. He indicated he has received calls from several members of the state legislature expressing interest.

He stated the full brief on the topic would be presented at the 6 May monthly teleconference and that the study results have been emailed to Board members. In the discussion that followed, it was recommended that the matter be considered under one committee and then presented to the full Board. It was the consensus that following the brief on 6 May, the matter will then be referred to the Operations and Risk Management Committee for consideration. Colonel Crawford provided an update on the East Side Stands, reporting preliminary site work is underway and that the project is on track. He indicated a live stream of the construction site is now available.

A discussion then followed on the search process for a new provost. Colonel Crawford indicated an interim provost has been selected. Following a question on the process for selecting a new provost, Mr. Brandenburg reminded the members that due to the recent changes in the *College Regulations*, the BOV is now involved in the selection of vice presidents and employees whose salaries exceed \$250K. Note: in the last six months of a president's tenure, this shifts to employees whose salaries exceed \$100K. The search for a new president and chief executive officer of The Citadel Foundation (TCF) was then discussed with a goal of 1 July.

Colonel Crawford next provided a brief enrollment report indicating a slight decline in deposits and that an admitted student day would be held this week. He stated another 24 students were expected from the Kingdom of Saudi Arabia this fall and potentially another five or six students from Ukraine. He reported that there would be one Citadel Success Institute session held this summer instead of two as held last year.

Colonel Crawford then reviewed the successes with both the state and federal legislatures. State funding has never been this good but cannot be expected to continue at current levels. On the federal level, he reported that the three Holland and Knight representatives who have worked with The Citadel are moving to another firm. He indicated the consideration of moving our account with them.

He then reviewed the schedule for the new School of Engineering building, reporting that work will begin immediately after graduation. Demolition of the current building will begin in January 2027.

A discussion followed on planning a joint farewell party for departing leadership. Mr. Brandenburg and Mrs. Hedstrom were asked to work on arrangements at the Carolina Yacht Club for a proposed date of 5 June.

Colonel Love moved to go into executive session for legal advice related to pending, threatened, and potential claims, and other matters covered by the attorney-client privilege. The motion was seconded by Colonel McCoy and approved by the voting members present: Dellaney, Love, Goff, McCoy, Pinson, Dominick, Nicholson, and Connor.

The members of the BOV and General Counsel remained for the executive session. Colonel Crawford and Mrs. Hedstrom departed the meeting.

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Colonel Love moved to come out of executive session. The motion was seconded by Colonel Pinson and approved unanimously by the voting members present: Delleney, Love, Goff, McCoy, Pinson, Dominick, Nicholson, and Connor.

Colonel Crawford and Mrs. Hedstrom returned to the meeting at 11:01 a.m.

A discussion followed the executive session on the military rank for the position of provost.

Colonel Snyder departed the meeting at 11:08 a.m.

Colonel Dominick recommended that the chairs of the BOV committees be scheduled to brief General McKenzie on the purpose of their committees. A short discussion followed on suggested ways to accomplish this.

Chair Delleney called for a motion to adjourn.

Colonel Dominick moved to adjourn. The motion was seconded by Colonel Love and approved by the voting members present: Delleney, Love, Goff, McCoy, Pinson, Dominick, Nicholson, and Connor.

The meeting adjourned at 10:20 a.m.

Respectfully submitted,

John W. Powell, Jr.
Lieutenant Colonel, USMCR (Ret)
Secretary to the Board of Visitors