

THE CITADEL BOARD OF VISITORS
MEETING MINUTES
31 October-1 November 2025

The Citadel Board of Visitors (BOV) held a meeting in the BOV Room, Jenkins Hall on 31 October 2025 to: conduct an executive session on legal matters; receive reports from the President and Board committees; consider any action items presented; conduct an executive session for personnel matters to discuss Honorary Degree and non-cadet Palmetto Medal (non-cadet) nominations; consider motions as a result of that executive session (action items); consider minutes from previous meetings and motions for approval; and discuss other Board matters.

The following Board members were present: Colonel F. G. "Greg" Delleney, Jr. Chair; Colonel Triz V. Smith M.D., Vice Chair; Colonel Allison Dean Love; Colonel Dylan W. Goff; Colonel Peter M. McCoy, Sr.; Colonel John C. Dominick; Colonel James E. Nicholson, Jr.; Colonel Robert E. Lyon, Jr.; Colonel William M. (Bill) Connor, V; .Mrs. Deborah W. Hargrove, representative for The Honorable Ellen E. Weaver, South Carolina State Superintendent of Education; Major General Jeffrey A. Jones, Deputy Adjutant General and representative for Major General Robin B. Stilwell, Adjutant General of South Carolina; Colonel William E. Jenkinson III, Member Emeritus; Colonel Douglas A. Snyder, Member Emeritus; Mr. James J. "Jay" Ethridge, Jr., Chairman, The Citadel Foundation (TCF); Dr William S. Stafford, President, The Citadel Alumni Association (CAA); and Lieutenant Colonel John W. Powell, Jr., Secretary to the Board of Visitors.

Also in attendance: General Glenn M. Walters, President; Brigadier General Sally C. Selden, Provost and Dean of the College; Colonel Cardon B. Crawford, Senior Vice President for Operations and Administration; Colonel Thomas J. Gordon, Commandant of Cadets; Colonel Preethi Saint, Vice President for Finance and Business; Captain Jeffrey D. Lamberson, Vice President for Facilities and Engineering; Colonel Jonathan R. Hoffman, Vice President for Communications and Marketing; Mr. Art Chase, Director of Intercollegiate Athletics; Mr. Mark C. Brandenburg, General Counsel; Commander William A. Lind, Chief of Staff; Colonel S. Aaron Meadows, Chaplain and Director of Religious Activities; Mrs. Susan Shady, Budget Director; and Mrs. Lori B. Hedstrom, Executive Assistant to the Board and Senior Vice President.

Voting members absent: Colonel L. E. "Gene" Pinson. A quorum was present.

The meeting followed the agenda at enclosure 1.

The meeting was in compliance with the Freedom of Information Act. Notice was posted 24 hours in advance in Bond Hall and on the college website. Local media sources were notified at the same time by electronic means.

Chair Delleney called the meeting to order at 8:00 a.m. and asked for a moment of silence in memory of Colonel Leonard C. Fulghum, Jr., Chairman Emeritus. He announced that Colonel Pinson and Mr. K. Wayne Wicker were unable to attend this meeting. He announced today's lunch would be in the Mess Hall and parade was at 3:45 p.m. He then reported a busy agenda and that motions would be voted on as we went. He reminded the members that tomorrow is

the legislative football game with Congressman Joe Wilson and other state senators and representatives being in attendance.

Chaplain Meadows then presented the Invocation and Colonel Dominick led the group in the “Pledge of Allegiance.” Chaplain Meadows departed the meeting at 8:05 a.m.

Colonel McCoy moved to go into executive session to receive legal advice related to pending, threatened and potential claims, and other matters covered by the attorney-client privilege. The motion was seconded by Colonel Love and approved by the voting members present: Delleney, Smith, Love, Goff, McCoy, Dominick, Nicholson, Lyon, and Connor.

The members of the BOV, President, Vice Presidents, and General Counsel remained for the executive session. Mrs. Shady and Mrs. Hedstrom departed the meeting.

Colonel Goff moved to come out of executive session. The motion was seconded by Colonel Love and approved unanimously by the voting members present: Delleney, Smith, Love, Goff, McCoy, Dominick, Nicholson, Lyon, and Connor. Mrs. Shady and Mrs. Hedstrom returned to the meeting following the executive session.

General Walters began his report with a brief review of the success of the campus revitalization efforts and the many compliments received on the campus appearance. He discussed the work on the Krause School of Leadership and Ethics; the pending construction of the Engineering building; and other pending projects. He then discussed Class of 2030 recruiting efforts and the current admissions numbers, noting a record number of deposits. He reviewed the successes of our recent graduates with a Rhodes finalist; an over 90% acceptance rate to medical and dental schools; and three graduates attending the Uniformed Services University (USU). He attributed the medical school success to our Kenya Medical Study Abroad program that sets our students apart from their peers. He commented that our cadets and graduates are in demand and reported that our campus job fairs have waiting list of companies wanting to participate. He then stated that although we were in the middle of the demographic decrease The Citadel is doing well. He indicated a challenge ahead would be dealing with the Department of Defense changes in how they manage the Reserve Officer Training Corps (ROTC) scholarships. The President then stated the admissions team is doing extremely well in recruiting and now targeting specific geographical areas. In response to a question concerning the success of the admissions process, the Provost reported that admissions is targeting ninth graders to form long term relationships that move through the process as well as the new financial aid software that assists in earlier financial aid packaging.

Chair Delleney called on Colonel Nicholson for the report from the Operations and Risk Management Committee (ORM). Colonel Nicholson gave the floor to Colonel Saint.

Colonel Saint began her report with a summary of the FY25 Final Budget to Actuals Report. She then reviewed the E&G summary through 30 June 2025 noting the E&G surplus of \$4M. She discussed the variances impacting E&G through 30 June 2025: reviewing revenue, labor, and

operating issues. A discussion followed on the issue of increasing tuition for out-of-state students while the in-state tuition has remained flat for several years.

Ms. Lauren Pavlick, Associate Athletic Director for Finance & Budget, joined the meeting at 9:15 a.m.

Colonel Saint then reviewed the Auxiliaries Services summary through 30 June 2025 and discussed the 30 June 2025 fee-based and profit-based variances. She next presented the athletics operating report through 30 June 2025 noting the deficit of \$1.74M which is lower than previously projected. Colonel Saint next presented the current year (FY26) updated revenue projections and reviewed Corps of Cadets assumptions, non-Corps of Cadets credit hour assumptions, the FY26 E&G updated revenue projections, and the impact on other FY26 tuition and auxiliary items. She then reviewed the FY26 projections from the June 2025 BOV presentation which indicated a projected surplus of \$5.57M

Colonel Saint then presented the proposed initial tuition and fees for next year stating that this early approval was necessary to provide time for the Office of Financial Aid to plan financial aid awards for next year. She indicated the tuition figures are based on the August 2025 Higher Education Price Index (HEPI) of 3.7%. She stressed that these were only initial figures that might be reduced dependent on state allocations. She then reviewed each area of the tuition and fees for each category: cadet, non-cadet, and graduate. In the discussion it was noted again of the need to address the ever increasing out-of-state tuition and the need for additional resources to assist out-of-state students.

Colonel Dominick moved:

MOTION

"That the Board of Visitors approves amending the tuition and fees for the SC Corps of Cadets as recommended and presented on 31 October 2025."

As the motion was forwarded from committee, a second was not required. Members voting in favor of the motion: Delleney, Smith, Love, Goff, McCoy, Dominick, Nicholson, Lyon, and Connor. The motion passed.

Colonel Dominick moved:

MOTION

"That the Board of Visitors approves amending the tuition and fees for The Citadel Graduate College and The Citadel Transfer Program as recommended and presented on 31 October 2025."

As the motion was forwarded from committee, a second was not required. Members voting in favor of the motion: Delleney, Smith, Love, Goff, McCoy, Dominick, Nicholson, Lyon, and Connor. The motion passed.

Colonel Nicholson then called on Captain Lamberson for his Capital Renewal update. Captain Lamberson began his report stating they completed \$13M this summer in campus capital projects and then briefly reviewed a number of campus projects. Among the projects reviewed:

- Stevens Barracks Renovation
- East Campus Steam Line
- Krause School of Leadership and Ethics
- Bond Hall Seaboard Café Refresh
- 573 Huger Structural Repairs
- Summerall Chapel Stained Glass Window Restoration

He then discussed the East Campus projects to include the Hampton Gate and Summerall Gate projects. He closed reporting that people will see activity on the East Side Stands after the end of the football season.

Ms. Pavlick and Mrs. Shady departed the meeting at 9:55 a.m.

Chair Delleney called on Colonel McCoy for the report from the Education, Leadership and Development (ELD) Committee. Colonel McCoy gave the floor to Colonel Gordon.

Colonel Gordon opened his report stating the Class of 2026 started strong and is in good shape but that the Regimental Commander had to deal with a leadership challenge in that three subordinate commanders had to be replaced. Fortunately, there is plenty of talent from which to select replacements. He reported that 19 first-year cadets were sent to the hospital during challenge week, with most being mental health issues. The inability to manage stress was the primary reason. He then discussed the Neoroflow program which assists cadets in managing stress and provides a means of patient monitoring. In the discussion of mental health and stress, two books were suggested: *Anxious Generation* by Jonathan Haidt and *Chop Wood and Carry Water* by Joshua Medcalf. He then reported that the initial attrition of first-year cadets was higher than the average but has leveled off with the current numbers at the midpoint of the 10 year average. He indicated approximately 50% of the those leaving had not visited the campus prior to reporting. Colonel Gordon then briefly reviewed the grooming standards for the South Carolina Corps of Cadets (SCCC). A short discussion followed on the impact of the changes to the third and fourth year of military science classes on the summer raining results of our cadets. Colonel Gordon indicated efforts were underway to assist the ROTCs to become more competitive in summer training. One of these is the pending construction of the Leadership Reaction Course (LRC).

Dr, Amy Emm, Faculty Senate Chair, joined the meeting at 10:06 a.m.

Colonel McCoy called on Brigadier General Selden for the Provost's Report. In her opening comments, the Provost briefly discussed the competition for students and reported that that Texas A&M offers in-state tuition to all members of their Corps of Cadets and that Louisiana State University (LSU) has reestablished a Corps of Cadets. She reported the Open Source

Intelligence Conference was a big success and that next week there will be a two day history conference. She then provided a brief review of The Citadel Graduate College (CGC), including highlighting several notable CGC alumni. She continued with a look at the enrollment picture of the CGC, the SCCC, and the degree completion programs since 1994.

She then discussed the benefits the CGC provides to The Citadel. Among these: allows the faculty to teach at both the undergraduate and graduate level, which assists in recruiting stronger faculty benefiting all student groups; allows staff members to continue their education after work hours; provides flexibility for our veteran and active duty students; and places The Citadel in the category of Regional Institutions. Others discussed included the benefit in addressing the Lowcountry workforce needs and that the online programs provide further flexibility to all groups including cadets on study abroad and during summer furlough. The Provost then briefly reviewed the recent rankings of the *U.S. News & World Report*. She then stated a benefit of our strong faculty is their high productivity. She reported that our faculty has brought \$10M in outside grants to The Citadel with close to a 50% success in grants awarded. She then reported the non-cadet net profit for FY25 is \$10.6M.

Commander Lind then gave an update on the proposed Maritime Program. He reported there was a national need for more merchant marine officers and more programs to develop them. He then reported there would be a significant cost to establish a program. He stated further study is needed to include the questions of state interest in supporting the establishment of a program and what facilities, etc., currently existing on campus that could apply to establishing a program.

Chair Delleney called for a short break at 10:54 a.m.

Chair Delleney called the meeting back to order at 11:04 a.m.

Colonel Delleney called on Colonel Goff for the report from the Strategy, Vision and Governance (SVG) Committee. Colonel Goff reported that ten responses have been received from for the poll sent to Board members. He asked those that have not responded to please do so and for all to review the responses provided. He then opened the floor to discuss the proposed changes to the *Our Mighty Citadel* strategic plan.

Brigadier General Selden began the discussion first stating that it is a challenge to accurately articulate our mission. She reported that she has discussed the proposed mission statement change with members of the faculty, staff, cadets and other students and that all are committed to the core values of The Citadel. She indicated that all felt that sections of the proposed text did not accurately reflect our population. She stated that even the cadet leadership she talked with felt the proposed terminology was too limiting and does not reflect the development of servant leadership. She reported that for Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) accreditation, the mission statement must be provably accurate. This would be difficult with the proposed language as the entire student body is not preparing for

military service following graduation. She stated a need for a balance between the military and educational focus of the college. She assured the Board that no one she spoke with wants to diminish the military aspect of The Citadel. The Provost recommended the BOV establish a committee that included members of the campus community to develop an appropriate mission statement.

Colonel Dominick moved:

MOTION

“That the Board of Visitors approves the following recommended change to the Mission Statement as discussed on 31 October 2025: As The Military College of South Carolina, The Citadel’s mission is to educate and develop principled leaders, citizen-soldiers, prepared to take up arms for their country in time of conflict and to serve with integrity and discipline in all walks of life by instilling the core values of The Citadel in a military and intellectually challenging environment.”

As the motion was forwarded from committee, a second was not required. Discussion followed on the text of the proposed changes. Colonel Connor then moved to amend the original motion. Colonel Goff seconded the motion to amend. Members voting in favor of amending the original motion: Delleney, Smith, Love, Goff, McCoy, Dominick, Nicholson, Lyon, and Connor. The motion passed.

Discussion continued on how best to articulate the mission of The Citadel. Several Board members stated the need for the statement to set The Citadel apart from the rest of the state’s institutions as well as the other Senior Military Colleges (SMCs). Colonel Connor then provided a proposed revised statement to consider. Further discussion emphasized the need of the statement to articulate the uniqueness of The Citadel. Chair Delleney expressed concerns with potential state actions in regard to administering higher education. Colonel Connor provided a proposed revised mission statement. Colonel Love indicated the need for more research and input before adopting a new statement.

Colonel Dominick then moved to table the motion to provide additional time for consideration and gathering input. Colonel Love seconded the motion. Members voting in favor of the motion to table the motion on the floor: Love, Dominick, and Lyon. Members voting opposed: Delleney, Smith, Goff, McCoy, Nicholson, and Connor. The motion failed.

Further discussion continued on the text of the proposed revised mission statement. The Provost indicated Colonel Connor’s proposed revised version would be better accepted by those with whom she had discussed the original statement. She also stated it is important to allow the campus community the opportunity to review the proposed change prior to adoption and asked for a delay.

Colonel Goff called the question.

AMENDED MOTION

“That the Board of Visitors approves the following recommended change to the Mission Statement as discussed on 31 October 2025: As the Military College of South Carolina, The Citadel’s mission is to educate and develop principled leaders and citizen-soldiers, prepared to serve their state and nation, and to lead with integrity by instilling the core values of Honor, Duty, and Respect in a disciplined and intellectually challenging environment.”

Members voting in favor of the amended motion: Delleney, Smith, Goff, McCoy, Nicholson, Lyon, and Connor. Members voting opposed: Dominick. Members abstaining: Love. The motion passed.

Chair Delleney announced it was time for lunch in the Mess Hall and adjourned the meeting at 12:07 p.m.

Chair Delleney reconvened the meeting at 1:00 p.m. Lieutenant Colonel Joshua Haugh, Director of Financial Aid, Lieutenant Colonel Gaylor Greene, Vice President for Athletic Development, TCF, Ms. Shoshanna Lewis, Founder and Consultant, VH Consulting, and Ms. Pavlik joined the meeting following lunch.

Chair Delleney called on Colonel Love for the report from the Communications and Community Relations (CCR) Committee. Colonel Love gave the floor to Colonel Hoffman.

Colonel Hoffman began the OCM report stating that this report would focus on digital advertising challenges of increasing costs and competition. He reported that the Cost per Mille (CPM) for all campaigns for the SCCC has increased 15.4% over that of last year and increased 27.3% during the period July through September 2025. He indicated a high Click Through Rate (CTR) with a low Cost Per Click (CPC) is desirable and that in a year-over-year (YOY) comparison, the overall performance trends for FY25-26 are favorable. In reviewing the increasing CPM rates within the state, regionally, and nationally, he noted the largest increase is in the cost of in-state advertising. Colonel Hoffman then discussed the meta advertising competitors. He indicated South Carolina is considered a donor state and ripe for out-of-state institutions recruiting efforts. He reported on the technology other institutions use to target The Citadel’s Facebook and Instagram followers and indicated we do the same for our competitors. He next discussed Google keyword interest and reported an 8.3% increase in competitor sharing amongst the keywords used for digital advertising.

He then reviewed examples of Google search keywords and discussed the use of streaming mixed medium advertising on platforms such as ESPN, HULU, etc. He next discussed landing pages reporting that the rollout of all graduate, transfer program, and veteran pages began in March with the SCCC pages to go live in August. He briefly reviewed the *U.S News & World Report* rankings, noting the significance of the Engineering program’s ranking. Colonel Hoffman next reported on the 23% increase in royalties of branded items in the bookstore and the statistic results of the brand marketing for the “Leadership Starts Here” campaign. He closed stating that The Citadel is doing well in its advertising but the cost is increasing as the competition

increases, especially for in-state campaigns. A brief discussion followed on the increasing cost of advertising, the amounts our competitors spend on advertising, and how we split our expenses through the territorial regions and different programs.

Colonel Crawford initiated the Legislative report with a brief review of the state appropriations requests, discussing both recurring and one-time appropriations. Among the recurring funding discussed: tuition mitigation for in-state students; general maintenance funding; Cost-of-Living-Adjustment (COLA) increase; federal impact on operations; and two FTEs for Artificial Intelligence (AI) faculty. The one-time funding requests discussed: Duckett Hall renovation; Deas Hall improvements; McAlister Field House technology renovation; and Thompson Hall renovation. During his report he noted the significant increases in state appropriations. He then briefly reviewed the latest U.S. Bureau of Economic Analysis (BEA) figures.

Colonel Crawford began his update on the federal legislative efforts by reporting that our return on investment (ROI) on our federal efforts is \$11.7M. Among the efforts discussed:

- \$1.4.M a year for our Senior Military College Cyber Consortium (SMC3).
- An additional \$300K allocated in the FY25 budget for our UGRAD program
- \$2M in FY24 State Department budget to fund Ukrainian scholarships approved in September and received.
- Due to FY256 yearlong Continuing Resolution (CR), an additional \$2M in the FY25 State Department budget to fund above referenced scholarships.
- Possible opportunity with the President's AI action plan.
- US Air Force and Marine Corps pilot program for active duty TAC officers started this fall with one from each service. Army has one ROTC cadre member serving as a TAC as an additional duty. Currently saving funding for three FTEs.

A brief discussion followed on the active duty TACs project with General Walters indicating it is included in the National Defense Act which is expected to be passed.

Colonel McCoy moved to go into executive session for personnel matters to discuss the Daniel Fund Scholarship. Colonel Love seconded the motion and approved by the voting members present: Delleney, Smith, Love, Goff, McCoy, Dominick, Nicholson, Lyon, and Connor.

The members of the BOV, President, Vice Presidents, General Counsel, Lieutenant Colonel Haugh, and Mrs. Hedstrom remained for the executive session. Lieutenant Colonel Greene, Ms. Shoshanna Lewis, and Ms. Pavlik departed the meeting.

Colonel Smith moved to come out of executive session. The motion was seconded by Colonel Love and approved by the voting members present: Delleney, Smith, Love, Goff, McCoy, Dominick, Nicholson, Lyon, and Connor.

Following the executive session, Lieutenant Colonel Haugh departed and Lieutenant Colonel Greene, Ms. Lewis, and Ms. Pavlik returned to the meeting at 1:20 p.m.

Chair Delleney called on Mr. Chase for an Athletics update. Mr. Chase introduced Ms. Lewis to the Board as a consultant to assist in exploring the opt-in or out decision. Before calling on her, he provided a brief report on the recent Southern Conference's (SoCon) Athletic Directors' Meeting. He reported the approval of Tennessee Tech University to join SoCon in July 2026 and stated this would bring the number of football teams in the conference to ten. He indicated that all discussions at the meeting were very budget focused. All institutions have the same concerns on the continued rising costs of doing business.

Mr. Chase then gave the floor to Ms. Lewis. She gave an overview of what she would provide in her report. She stated as a program overview, she found there to be great enthusiasm and motivation within the athletics department. She also stated there was good communication between the campus and athletics and that all saw the value in the athletics program. In reviewing our positioning within SoCon, she reported The Citadel is seventh in funding. She reported that of the nine colleges within SoCon only VMI and The Citadel have not made the decision to opt-in to the House settlement. She then led a discussion on the House settlement and opt-in considerations. Among the considerations reviewed: impact of roster limitations with potential loss of male roster spots and gains in female roster spots; and potential program changes. Examples given were to potentially elevate a current club sport or add a new program. Ms. Lewis then discussed the opt-in timeline in which she reviewed the admissions/enrollment management timing, the different sports signing dates, and the football transfer portal date. She next discussed the financial impact. As a direct cost, she reported the opt-in fee is \$12K with the decision deadline of 1 March. The decision to opt-in is an annual declaration. The potential for operational savings was discussed as well as funding sources. Mr. Chase reported the opt-in funds will be new dollars and will not impact what is in place now.

In the general discussion that followed, roster limits, scholarship dollars, and how to remain competitive within the SoCon were all reviewed. Chair Delleney asked Mr. Chase to bring the decision to opt-in to the meeting next month as an action item.

Colonel McCoy moved:

MOTION

"That the Board of Visitors approves the following meeting/teleconference minutes as submitted:

- *6-7 June 2025 meeting*
- *17 July 2025 teleconference*
- *14-15 August 2025 offsite meeting*
- *10 September 2025 teleconference*
- *15 October 2025 teleconference"*

The motion was seconded by Colonel Smith. Members voting in favor of the motion: Delleney, Smith, Love, Goff, McCoy, Dominick, Nicholson, Lyon, and Connor. Members voting against the motion: none. The motion passed.

Chair Delleney called for a short break at 2:12 p.m. Members of the college staff with the exception of the General Counsel and Mrs. Hedstrom departed the meeting.

Chair Delleney called the meeting back to order at 2:23 p.m.

Colonel Dominick moved to go into executive session for personnel matters to discuss Honorary Degrees and Palmetto Medal (non-cadet) nominations. The motion was seconded by Colonel Love and approved by the voting members present: Delleney, Smith, Love, Goff, McCoy, Dominick, Nicholson, Lyon, and Connor.

The members of the BOV, General Counsel, and Mrs. Hedstrom remained for the executive session.

Colonel McCoy moved to come out of executive session. The motion was seconded by Colonel Smith and approved unanimously by the voting members present: Delleney, Smith, Love, Goff, McCoy, Dominick, Nicholson, Lyon, and Connor.

Colonel Smith moved:

MOTION

“That the Board of Visitors authorizes the awarding of an Honorary Degree to candidates A and F, as discussed in executive session at the 31 October 2025 meeting”

As the motion was forwarded from committee, a second was not required. Members voting in favor of the motion: Delleney, Smith, Love, Goff, McCoy, Dominick, Nicholson, Lyon, and Connor. Members voting against the motion: none. The motion passed.

Colonel Smith moved:

MOTION

“That the Board of Visitors authorizes the awarding of the non-cadet Palmetto Medal to candidate B, as discussed in executive session at the 31 October 2025 meeting.”

As the motion was forwarded from committee, a second was not required. Members voting in favor of the motion: Delleney, Smith, Love, Goff, McCoy, Dominick, Nicholson, Lyon, and Connor. Members voting against the motion: none. The motion passed.

Chair Delleney indicated he would notify the selectees. He reviewed the schedule for the dinner at 6:30 p.m. and announced a recess at 2:20 p.m. until tomorrow. He announced the meeting would resume tomorrow at 8:30 a.m. in the BOV Room, Jenkins Hall.

The following Board members were present on 1 November 2025: Colonel F. G. “Greg” Delleney, Jr. Chair; Colonel Triz V. Smith M.D., Vice Chair; Colonel Allison Dean Love; Colonel Dylan W. Goff; Colonel Peter M. McCoy, Sr., Colonel John C. Dominick; Colonel James E. Nicholson, Jr.; Colonel Robert E. Lyon, Jr.; Colonel William M. (Bill) Connor, V; Mrs. Deborah W. Hargrove, representative for The Honorable Ellen E. Weaver, South Carolina State

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Superintendent of Education; Major General Jeffrey A. Jones, Deputy Adjutant General and representative for Major General Robin B. Stilwell, Adjutant General of South Carolina; Colonel William E. Jenkinson III, Member Emeritus; Colonel Douglas A. Snyder, Member Emeritus; Mr. James J. "Jay" Ethridge, Jr., Chairman, The Citadel Foundation (TCF); Dr William S. Stafford, President, The Citadel Alumni Association (CAA); and Lieutenant Colonel John W. Powell, Jr., Secretary to the Board of Visitors.

Also in attendance: Mrs. Lori B. Hedstrom, Executive Assistant to the Board and Senior Vice President.

Chair Delleney reconvened the meeting at 8:30 a.m., welcoming all back. Following a brief discussion of the previous night's reception, he called for a motion to enter executive session.

Colonel Goff moved to go into executive session to discuss personnel matters. The motion was seconded by Colonel McCoy and approved by the voting members present: Delleney, Smith, Love, Goff, McCoy, Dominick, Nicholson, Lyon, and Connor.

The members of the BOV remained for the executive session. Mrs. Hedstrom departed the meeting.

Colonel Dominick moved to come out of executive session. The motion was seconded by Colonel Goff and approved by the voting members present: Delleney, Smith, Love, Goff, McCoy, Dominick, Nicholson, Lyon, and Connor.

Colonel Snyder gave a brief report on the Commission of Higher Education (CHE).

Chair Delleney called for a motion to adjourn.

Colonel Dominick moved to adjourn. The motion was seconded by Colonel Love and approved by the voting members present: Delleney, Smith, Love, Goff, McCoy, Dominick, Nicholson, Lyon, and Connor.

The meeting adjourned at 10:20 a.m.

Respectfully submitted,

John W. Powell, Jr.
Lieutenant Colonel, USMCR (Ret)
Secretary to the Board of Visitors