

THE CITADEL BOARD OF VISITORS
MEETING MINUTES
9 APRIL 2025

The Citadel Board of Visitors (BOV) held a meeting on 9 April 2025 at The Palmetto Club in Columbia, South Carolina, to: conduct an executive session for personnel matters; consider *College Regulations* proposed changes (action item); conduct a discussion on the Kingdom of Saudi Arabia (KSA) project; receive a report from the President on the National Collegiate Athletic Association (NCAA) landscape; and discuss other BOV matters.

The following Board members were present: Colonel F. G. "Greg" Delleney, Jr., Chair; Colonel Triz V. Smith M.D., Vice Chair; Colonel Allison Dean Love; Colonel Peter M. McCoy, Sr.; Colonel L. E. "Gene" Pinson; Colonel John C. Dominick; Colonel James E. Nicholson, Jr.; Colonel Robert E. Lyon, Jr.; Mrs. Deborah W. Hargrove, representative for The Honorable Ellen E. Weaver, South Carolina State Superintendent of Education; Colonel Douglas A. Snyder, member emeritus; Mr. James J. "Jay" Ethridge, Jr., Chairman, The Citadel Foundation (TCF); Dr. William S. Stafford, President, The Citadel Alumni Association (CAA); and Lieutenant Colonel John W. Powell, Jr., Secretary to the Board of Visitors.

Also in attendance was: Mr. Mark C. Brandenburg, General Counsel.

Voting members absent: Colonel Dylan W. Goff (military duty) and Colonel William M. "Bill" Connor, V. A quorum was present.

The meeting followed the agenda at enclosure 1.

The meeting was in compliance with the Freedom of Information Act. Notice was posted in Bond Hall and on the college website 24 hours in advance. The media was notified by electronic means at the same time.

Chair Delleney called the meeting to order at 8:55 a.m. He gave the Invocation followed by the Pledge of Allegiance led by Colonel Pinson. He briefly reviewed the agenda and then announced that new Adjutant General Brigadier General Robin Stilwell has been confirmed by the South Carolina Senate but would not be able to attend today's meeting. He also announced that Colonel Goff was currently on active military duty and that Colonel Connor, Colonel Fulghum, Colonel Jenkinson, and Lieutenant Colonel Culbreath would not be able to attend. Following comments on the previous night's CAA Legislative BBQ, he reviewed the upcoming events: BOV monthly teleconference 1 May; Commencement 2-3 May; BOV annual meeting 6-7 June; and the Wampee Offsite 13-15 August. He then announced birthdays of the month.

Chair Delleney called for a motion to go into executive session to discuss personnel matters.

Colonel Pinson moved to go into executive session. The motion was seconded by Colonel Smith and approved by the voting members present: Delleney, Smith, Love, McCoy, Pinson, Dominick, Nicholson, and Lyon.

The members of the BOV and General Counsel were present for the executive session.

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Colonel Smith moved to come out of executive session. The motion was seconded by Colonel Pinson and approved by the voting members present: Delleney, Smith, Love, McCoy, Pinson, Dominick, Nicholson, and Lyon.

Chair Delleney announced a break at 10:10 a.m.

Chair Delleney reconvened the meeting at 10:20 a.m. General Glenn M. Walters, President, and Brigadier General Sally C. Selden, Provost and Dean of the College, joined the meeting.

Chair Delleney called on Mr. Brandenburg to present the proposed changes to the *College Regulations*.

Colonel Dominick moved to separate the third proposed change from the first two. The motion was seconded by Colonel Pinson and approved by the voting members present: Delleney, Smith, Love, McCoy, Pinson, Dominick, Nicholson, and Lyon.

Regarding the third proposed change, Colonel Love asked that we detail the purpose and history of the changes so everyone would understand why we would want to make these changes. She also presented research she conducted from other higher education institutions in South Carolina and also in other states which shows the use of Chair/Vice Chair is typical higher education language.

Colonel Dominick then moved to suspend debate on the third proposed change until all members of the BOV could be present. The motion was seconded by Colonel Nicholson and approved by the voting members present: Delleney, Smith, Love, McCoy, Pinson, Dominick, Nicholson, and Lyon.

Mr. Brandenburg briefly reviewed the first two proposed changes.

Colonel Lyon moved:

MOTION

"That the Board of Visitors approves items one and two of the list of proposed changes to the College Regulations as presented on 9 April 2025."

Colonel Pinson seconded the motion. Members voting in favor of the motion: Delleney, Smith, Love, McCoy, Pinson, Dominick, Nicholson, and Lyon. Members voting against the motion: none. The motion passed.

Chair Delleney announced that he wanted to take the NCAA discussion next and called on General Walters.

General Walters began his discussion with a review of the current scholarship limits of both men's and women's sports, noting that The Citadel, as well as some other members of the Southern Conference (SoCon), cannot afford the number of scholarships afforded to the school. He then discussed the settlement changes as they stand as of 6 April. The changes discussed:

- Established roster limits for each sport
- Increase allowed scholarships up to the roster limit
- Name, Image, and Likeness (NIL) will be managed through Deloitte as clearing house
- School will be limited to paying players a total of \$20.5M

He indicated that these funds are distributed to players of the school's choice and that this is in addition to any NIL funds. He stated NCAA messaging is that this is to level the playing field and to provide more scholarship dollars to the athletes. General Walters noted this could be true for the FBS schools, but for the FCS schools, only if they could afford it. Currently, FCS schools have the option to opt in or remain as they are currently.

General Walters then reviewed the new scholarship limits for both men's and women's sports. He reported that if The Citadel were to opt in, the total number of athletic scholarships would increase by 212%, from 164.7 to 356. If we were to opt in, we would also be restricted to the roster limit which would impact our ability to recruit walk-ons. The President then indicated that the athletic scholarship dollars executed this year was \$4.4M of the NCAA cap of \$5.2M. During the discussion, he stated that NIL dollars are still available to athletes if we do not opt in to the changes. He reported SoCon voted 7-3 to retain the current conference limits but would revisit this at their May meeting. Discussion followed on how the changing rules could impact the makeup of SoCon. General Walters discussed what happens if schools choose to opt in and then who might choose to opt in and stay with SoCon or decide to leave. A short discussion followed on the idea of changing division. He then reported that all SoCon schools ban biological males from competing in women's sports with the exception of Mercer University and that there is no restriction on females participating in men's sports. He closed his presentation with a brief discussion of the national map illustrating the states' stand on transgender sports.

Brigadier General Selden began the discussion on the KSA project with a review of the key KSA partners: the Transformation Management Office (TMO); the Ministry of Defense (MOD); and the four KSA military academies. She then discussed the two partnerships in work between The Citadel and KSA: 1. matriculate up to thirty students from KSA; and 2. The Citadel - The Kingdom of Saudi Arabia (KSA) Military Academy Transformation Initiative (C-KSA-MATI). She then reviewed the key dates of the matriculation of the thirty KSA cadets and the intensive International Student Orientation (ISO) and Citadel Success Institute (CSI) programs being developed to assist in their assimilation and adjustment into the South Carolina Corps of Cadets. She discussed the process for selecting the cadets to attend and The Citadel's participation in this process. She indicated these students would be on an official KSA visa as members of their country's military. Failure at The Citadel would be an end to their military career. She then briefly discussed the revenue generated by matriculating these cadets.

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The Provost presented an overview of the C-KSA-MATI project, noting this is concentrated with the Royal Land Force King Abdul-Aziz Military Academy. She reported that KSA wants to implement The Citadel's academic and cadet development program in a near identical manner in an academy of their own. She discussed the four pillars of cadet development they seek: leadership, academic, military, and physical. She then reviewed the three partnership goals and the bachelor's degree programs, and discussed the four phases of the Land Force Academy Project:

- Program Office Planning
- First Cohort in Prep School
- First Cohort in Academy
- Graduate First Cohort in Academy

Brigadier General Selden reviewed the finances, discussing the potential fixed fees for intellectual property and the cost plus fees. A concern was expressed that The Citadel needs to focus on serving the citizens of South Carolina, not establishing a military college in another country. A discussion followed on the potential windfall that The Citadel might realize through this endeavor and how an endowment from this could be used to decrease the cost of a Citadel education for South Carolina students.

Chair Delleney thanked all for their attendance.

There being no further business, Chair Delleney adjourned the meeting at 11:45 a.m.

Respectfully submitted,

John W. Powell, Jr.
Lieutenant Colonel, USMCR (Ret)
Secretary to the Board of Visitors