

THE CITADEL BOARD OF VISITORS
MEETING MINUTES
7-8 FEBRUARY 2025

The Citadel Board of Visitors (BOV) held a meeting on 7-8 February 2025 in the Scarborough Multimedia Room, Holliday Alumni Center, to: receive a Campus Ministry update; conduct an executive session for an update on legal matters; receive a campus update from the President; receive reports from Board committees; conduct an executive session for personnel matters to discuss the Daniel Fund Scholarship; consider a motion as a result of that executive session (action item); approve minutes and motions presented (action items); and discuss other BOV matters.

The following Board members were present on 7 February: Colonel F. G. "Greg" Delleney, Jr., Chair; Colonel Allison Dean Love; Colonel Dylan W. Goff; Colonel Peter M. McCoy, Sr.; Colonel L. E. "Gene" Pinson; Colonel John C. Dominick; Colonel James E. Nicholson, Jr.; Colonel Robert E. Lyon, Jr.; Colonel William M. "Bill" Connor, V; Major General R. Van McCarty, Adjutant General of South Carolina; Mrs. Deborah W. Hargrove, representative for The Honorable Ellen E. Weaver, South Carolina State Superintendent of Education; Colonel William E. Jenkinson III, member emeritus; Colonel Douglas A. Snyder, member emeritus; Mr. James J. "Jay" Ethridge, Jr., Chairman, The Citadel Foundation (TCF); Dr. William S. Stafford, President, The Citadel Alumni Association (CAA); Mr. K. Wayne Wicker, President Elect, The Citadel Brigadier Foundation (TCBF); and Lieutenant Colonel John W. Powell, Jr., Secretary to the Board of Visitors.

Also in attendance were: General Glenn M. Walters, President; Brigadier General Sally C. Selden, Provost and Dean of the College; Colonel Cardon B. Crawford, Senior Vice President for Operations and Administration; Colonel Thomas J. Gordon, Commandant of Cadets; Colonel Preethi Saint, Vice President for Finance and Business; Captain Jeffrey D. Lamberson, Vice President for Facilities and Engineering; Colonel Jonathan R. Hoffman, Vice President for Communications and Marketing; Dr. John P. "Jay" Dowd III, President and Chief Executive Officer, TCF; Mr. Mark C. Brandenburg, General Counsel; Mr. Richard W. Kelly, Interim Director of Athletics; First Lieutenant Stephen Rutland, Associate Chaplain to the Corps of Cadets; Reverend Robert C. Sturdy, Chaplain to Anglican Cadets and Pastor, St. Alban's Chapel; and Mrs. Lori B. Hedstrom, Executive Assistant to the Board and Senior Vice President.

Voting members absent: Colonel Triz V. Smith, M.D., Vice Chair. A quorum was present.

The meeting followed the agenda at enclosure 1.

The meeting was in compliance with the Freedom of Information Act. Notice was posted in Bond Hall and on the college website 24 hours in advance. The media was notified by electronic means at the same time.

Chair Delleney called the meeting to order at 8:45 a.m. Chaplain Rutland gave the Invocation and Colonel McCoy led the group in reciting the Pledge of Allegiance. He announced the death of Colonel Jenkinson's brother Gordon yesterday and expressed his condolences to Colonel

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Jenkinson and his family. Among other announcements: welcomed Dr. Stafford to his first board meeting as CAA President and welcomed Mr. Wicker, filling in for TCBF President Lieutenant Colonel William R. Culbreath, Jr. He also announced that Faculty Senate Chair Dr. Amy Emm will attend some of today's sessions and luncheon and that other guests will join the meeting after lunch. He then reviewed the agenda and noted that action items would be considered as we go.

Chair Delleney called on Chaplain Rutland for the Campus Ministry update. Chaplain Rutland provided an overview of the chapel activities briefly discussing the programming (ministry), fundraising, and endowments. In discussing the programming, he emphasized the ministry encompasses the entire campus community. He discussed cadet engagement, engagements with other campus populations, and counseling. He noted the nine cadets that are directly involved as part of the chapel team. He reviewed the goals for fundraising, the stain glass window renovation project, and endowments for both chapel maintenance and operating expenses. A brief discussion followed on the importance of the chapel, fundraising, and maintenance.

Chaplain Rutland then called on Reverend Sturdy who began his presentation with a short testimony on how he is a product of The Citadel turning someone around. He discussed the need and benefits of chaplaincy on secular college campuses. Among the needs and benefits discussed: their presence in rough times; providing counseling for students in distress that do not want to go to mental health counseling; and, at The Citadel, assisting new cadets in becoming successful cadets. He briefly discussed the activities of St. Alban's Chapel, noting the strong cadet participation each week. He discussed the fundraising which allows him to be full-time on campus with three part-time assistants who support chapel operations.

Chaplain Rutland and Reverend Sturdy departed the meeting at 9:20 a.m.

Colonel McCoy moved to go into executive session to receive legal advice related to pending, threatened and potential claims, and other matters covered by the attorney-client privilege. The motion was seconded by Colonel Dominick and approved by the voting members present: Delleney, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Lyon, Connor, and McCarty.

The members of the BOV, General Counsel, Vice Presidents, and Secretary to the Board of Visitors were present for the executive session for legal matters. Mrs. Hedstrom departed the room.

Following the briefing, Colonel Dominick moved to come out of executive session. The motion was seconded by Colonel Pinson and approved by the voting members present: Delleney, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Lyon, Connor, and McCarty.

Colonel Snyder departed the meeting at 9:50 a.m.

Chair Delleney called on Mr. Brandenburg who proposed an agreement to provide an easement to the U.S. Army Corps of Engineers for the purpose of laying, constructing, maintaining, operating, repairing, altering, replacing, and removing fiber optic cable and appurtenant facilities. This will replace the current system and bring the Corps of Engineers up to the Department of Defense/ Army's standards.

Colonel Love moved:

MOTION

"That The Citadel Board of Visitors approves the granting of a permanent right-of-way and utility easement to Comcast of Carolina, LLC, and authorizes the Chair of the Board of Visitors to execute such documents as may be necessary to grant such easement. The easement is for the purpose of laying, constructing, maintaining, operating, repairing, altering, replacing, and removing fiber optic cable and appurtenant facilities, for the purpose of The Army replacing the current voice data system (MPLS) with fiber optic to bring the Corp of Engineers up to the Dept. of Defense/Army's standards."

Colonel McCoy seconded the motion. Members voting in favor of the motion: Delleney, Love, McCoy, Pinson, Dominick, Nicholson, Lyon, Connor, and McCarty. Members voting against the motion: Goff. The motion passed.

Mrs. Hedstrom returned and Mr. Gregory Dailey, Director of Admissions and Strategic Recruitment, Citadel Graduate College (CGC), joined the meeting at 10:24 a.m.

Chair Delleney called on General Walters for the President's report. The President began his report commenting on the outstanding leadership of the current cadet chain of command. He briefly reviewed the current size of the Corps of Cadets by class. This was followed by an overview of the recruiting efforts for the entering Class of 2029. He provided an update on the pending enrollment of thirty cadets from the Kingdom of Saudi Arabia (KSA). He stated the intent of the KSA government is to modernize their military bringing it to a meritocracy system based on performance instead of birthright. Brigadier General Selden then discussed the process in which the potential KSA cadets were selected by a team of Citadel staff to ensure they met the standards necessary to succeed as Citadel cadets. A discussion followed on the questions and concerns of the KSA cadets' acclimation into the lifestyle of The Citadel Corps of Cadets. One major concern is the understanding of the Honor Code. The Provost described the detailed summer training program that has been designed to assist these cadets' transition into the Corps of Cadets.

Colonel Snyder rejoined the meeting at 10:45 a.m.

Chair Delleney called for a break at 10:50 a.m.

Lieutenant Colonel Joshua Haugh, Director of Financial Aid and Scholarships, joined the meeting at 11:00 a.m. as Chair Delleney reconvened from the break.

Chair Delleney called on Colonel Pinson for the Education and Leadership Development Committee (ELD) report. Colonel Pinson gave the floor to Colonel Gordon for the Commandant's report.

Colonel Gordon began his presentation agreeing with the President on the leadership of this senior class. He provided the Commandant's end of first semester update with a review of the retention trends from the fall semester, noting they were close to last year and continuing to move in the right direction. He then discussed the reports on the five-year trend lines for retention, Commandant's Boards, suspensions, dismissals, expulsions, and hazing. He indicated, similar to years past, this year started with a larger than normal dropout rate immediately following matriculation and then leveled out. He reported all continue to work hard on retention. He discussed the continued decreases in Suitability and Commandant's Boards and the results of the boards. He briefly reviewed the hazing incidents, arrests, and the drug and alcohol related incidents. He noted that the Class of 2025 has had zero alcohol incidents for the past two years.

Dr. Emm joined the meeting at 11:15 a.m.

The Provost called on Mr. Dailey for the CGC report. He reviewed the total spring enrollment, briefly discussing the graduate, undergraduate, active duty, and veteran populations. He next discussed the applications and admits numbers for spring 2025 and compared them to spring 2024. Mr. Dailey reviewed the Joint Service Transcript (JST) initiative that will streamline the process for awarding academic credit for military training and experience to veteran students. A short discussion followed his presentation on the impact of the CGC billboard advertising. Colonel Hoffman commented on the challenges and means of tracking the effectiveness of such advertising. General Walters commented on the discussion of CGC at the House Ways and Means Higher Education Subcommittee testimony, noting we are the only institution in the state that teaches teachers how to teach computer science.

Brigadier General Selden began her report briefly discussing the current recruiting numbers and commented on the large numbers registered for the upcoming Inside the Gates recruiting visit. She reviewed the academy leadership staffing update, followed by a review of fall semester grades. In discussing the recruiting initiatives for the fall 2025 entering class, she reviewed recruiting events, cadet callers, cadet connections, and leveraging financial aid and scholarships. She briefly reviewed the results of the Financial Aid audit and discussed the two areas identified as needing improvement. She next discussed fall to spring semester retention of the first and second year cadets and explained the new model for registering the entering Class of 2029.

Brigadier General Selden then reviewed the strategic initiatives related to international enrollment and discussed the plans for enrolling cadets from both Ukraine and KSA. She

presented the strategic partnership with KSA discussing the two phases: 1. educating and training KSA cadets at The Citadel; 2. capacity building for KSA academies. She discussed the comprehensive programming for summer and fall semesters to ensure a smooth transition and exceptional experience for the new KSA cadets from arrival to matriculation to graduation. Brigadier General Selden next provided an update on faculty, discussing increased minimum salaries, recruitment opportunities and challenges, Artificial Information, and the Honor Code. She reviewed spring 2025 academic events and provided updates on academic programs and the different academic schools. Among the highlights: the Tommy and Victoria Baker School of Business (BSB) record enrollment; the success of BSB's Student Managed Investment Fund (SMIF); the new multidisciplinary required course for first year engineering students; The Citadel Poll; and the Pre-Health Kenya Study Abroad program.

Chair Delleney called on Colonel Jenkinson for the Daniel Fund discussion.

Colonel Jenkinson moved to go into executive session for personnel matters to discuss the Daniel Fund Scholarship. The motion was seconded by Colonel McCoy and approved by the voting members present: Delleney, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Lyon, Connor, and McCarty.

The members of the BOV, General Counsel, Vice Presidents, Secretary to the Board of Visitors, and Executive Assistant to the Board and Senior Vice President were present for the executive session for personnel matters. Mr. Dailey and Dr. Emm departed the room.

Following the discussion, Colonel Lyon moved to come out of executive session. The motion was seconded by Colonel McCoy and approved by the voting members present: Delleney, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Lyon, Connor, and McCarty.

Colonel Jenkinson moved:

MOTION

"That the Daniel Fund Trustees approve the scholarship recommendation as presented in executive session on 7 February 2025."

The motion was seconded by Colonel Lyon and approved unanimously by acclamation.

Chair Delleney announced a recess at 11:53 a.m. to attend the Daniel Fund Luncheon at the Swain Boating Center.

Chair Delleney called the meeting back to order at 1:20 p.m. Ms. Roselle Bonnoitt, Director, Cherry Bekaert LLP, and Mr. Austin Miller, Advisory Director, Frazier & Deeter, joined the meeting.

Chair Delleney called on Mr. Kelly for the Athletic Director's report. Mr. Kelly presented a

review of the fall academic achievements of the athletes, highlighting the numbers of athletes earning 4.0 grade point averages (GPA), Gold Stars, and Dean's List honors. He provided an update on the baseball clubhouse construction and the National Association of Collegiate Directors of Athletics (NACDA) Spring Symposium, which The Citadel will host in April. He then briefly discussed recruiting activities and closed with a review of upcoming events: football season tickets renewals begin this week; the Coach's Show; baseball's Meet the Bulldogs; TCBF Auction; and the 5 April football spring game. In the discussion that followed, Mr. Kelly reported this is a transition point for the Athletic Department and that procedures and processes continue to be developed to make the most effective use of the funds available.

Chair Delleney announced a change in the agenda to allow the outside speakers to make their presentations in the Executive Committee report. He then called on Colonel Saint.

Colonel Saint reported that the 2024 financial audits of The Citadel and The Citadel Trust were submitted on time and met all deadlines as set by the State of South Carolina. The Financial Statement Audit and the NCAA Agreed Upon Procedures (AUP) report were filed with the NCAA on time. She stated the Cherry Bekaert presentation will cover the required board communications and financial highlights and that they delivered an unmodified audit opinion and identified no internal control deficiencies. She reported that The Citadel Trust's 2025 financial statement audit will be reviewed at the February 2025 meeting of The Citadel Trust Board of Directors.

Colonel Gordon departed the meeting at 1:35 p.m.

Colonel Saint briefly discussed the Composite Financial Index (CFI) Analysis, reviewing the components of the CFI, Moody's rating comparisons, balance sheet ratios, capital ratios, market ratios, contribution ratios, and additional ratios.

Ms. Bonnoitt began her report with a brief review of the summary of services and deliverables. She reviewed the client service team noting the addition of a new second reviewer. She provided the Cherry Bekaert report covering the required board communications and financial highlights. She reported that Cherry Bekaert delivered an unmodified audit opinion on the financial statements and noted no deficiencies that are believed to be material weaknesses and identified no internal control deficiencies.

Mr. Miller began his presentation with a brief review of Frazier & Deeter accounting and advisory firm, the services they are providing, and the process used in conducting The Citadel's internal audit functions. He provided updates on the in-progress internal audits, the FY25 potential next internal audits, and the FY24 completed audits. In his report, he discussed the summary of the internal audits and reviewed the activities performed and the recommendations.

Ms. Lauren Pavlick, Associate Athletic Director for Finance and Budget, joined the meeting and Ms. Bonnoitt and Mr. Miller departed the meeting at 2:08 p.m.

Chair Delleney called on Colonel Love for the Communications and Community Relations Committee (CCR) report.

Colonel Hoffman began the Office of Communications and Marketing (OCM) report by reviewing the top performing in-house content from October through January. Among those discussed: Citadel cadets to represent South Carolina in the 2025 presidential inaugural parade; Captain Hugh Reaves Nelson, '59, receiving the Medal of Honor; and The Citadel being named the overall #1 Regional University in the *U.S. News & World Report* for the first time. He discussed the national, regional, and local coverage of the Medal of Honor presentation, which resulted in a 50% increase in web traffic to the college's website. This coverage had been in the works for several months, with coordinated press releases, social media, and cadet videos. He reviewed additional media coverage and briefly noted the new campus signage depicting "Leadership Starts Here." Colonel Hoffman closed with a review of the strategic initiatives. He briefly discussed: trademark efforts; updating the website; marketing efforts for CGC and the Lowcountry Graduate College; specific audience driven content on social media; magazine update for 2025; and support for the Krause School of Leadership.

Colonel Crawford initiated the Legislative report noting the testimony in front of the House Ways and Means Higher Education Subcommittee went well. In reviewing the state legislative efforts, he discussed the requested new recurring and one-time funding requests; progress of the House budget; legislator visits; and the scheduled CAA Legislative BBQ in Columbia.

He began the federal activities update with a review of the significant return on investment with our engaging Holland & Knight to assist in seeking federal appropriations. Among those noted: \$1.6M a year for the Senior Military College Cyber Consortium; \$2M in the FY24 State Department budget to fund Ukrainian scholarships with an additional \$4M in the FY25 State Department budget; and \$3.5M for National Institute of Standards and Technology (NIST) funding for engineering school equipment. He noted the current plan for a Washington, DC, reception on 5 March on the House side. Holland & Knight are assisting in the planning and coordination of the DC event.

Chair Delleney called on Colonel Nicholson for the Operations and Risk Management (ORM) Committee report.

Colonel Saint presented a brief review of the Scholarship Book and its purpose. She reported that the scholarship spend recommendation is based on the average year-end market value for the most recent five years using the designated spend rate of 4.0%, noting that this is the second year with a reduction from the previous year. She provided the recommended spend amounts since FY22 and the actual spend amounts for the last three years. Colonel Saint next presented

the recommended amounts for the current year and for FY26. She reported The Citadel Trust Board of Directors reviewed and approved the FY26 recommended spend plan at their 8 November 2024 Trust Board Meeting.

Colonel Dominick moved:

MOTION

““That the Board of Visitors approves the recommended Trust scholarships budget for FY26 as presented on 7 February 2025.”

Colonel McCoy seconded the motion. Members voting in favor of the motion: Delleney, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Lyon, Connor, and McCarty. Members voting against the motion: none. The motion passed.

Colonel Saint began the Budget to Actual Report by reviewing the FY25 summary. She indicated these are mid-year projections based on six months of data. She noted the areas showing a deficit. She discussed the E&G summary through 31 December 2024 and reviewed the projected E&G revenue, labor and operating expenses, and net transfers. She indicated the majority of revenue has already been realized. She reported that the actual blended enrollment was less than originally budgeted, resulting in a negative revenue variance which was offset by an increase in the state supplemental appropriation.

Colonel Saint reviewed the Auxiliary Services summary slides through 31 December 2024. She discussed Auxiliaries' year-end FY25 projections. She reviewed the Barracks Operating report through 31 December 2024, noting the increased revenue and decreased expenses. She next discussed the FY25 Barracks year-end projections, highlighting the additional anticipated expense for the 2025 barracks refresh and the expected additional revenue from Barracks Operating at FY25 year-end.

Chair Nicholson called on Mr. Kelly for the athletic financial report.

Mr. Kelly reviewed the athletics operating revenue and expenses through 31 December 2024, discussing the efforts taken and underway to reduce the net deficit. He discussed Athletics' FY25 year-end projection and reviewed the projections for labor, operating, and scholarships. He indicated the current projected deficit exceeds that originally projected but that it is skewed due to a number of expenses that had to be paid upfront. Mr. Kelly then discussed the steps taken to address the deficit in Athletics. Among those discussed: leadership changes; better communications on approved budgets; budget to actuals reviews; policies and procedures developed and implemented; gapping vacant positions; and defining the process for personnel contracts review and approval.

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General Walters and Brigadier General Selden departed the meeting at 2:50 p.m. to prepare for the parade.

A brief discussion followed Mr. Kelly's report. Among the topics discussed: athletic scholarships; equipment replacements; infrastructure expenses; and salaries and bonuses.

Colonel Hoffman departed the meeting at 3:00 p.m.

Further discussion included issues concerning non-cadet athletes and the fact that most schools cannot balance budgets in athletics.

Chair Delleney called on Colonel Goff for the Strategy, Vision and Governance Committee (SVG) report. Colonel Goff deferred an update due to the time, instead referring Board members to the provided slides.

Colonel Love moved:

MOTION

"That the Board of Visitors approves the following meeting/teleconference minutes as submitted:

- 4-5 October 2024 meeting
- 1 November 2024 teleconference"

Colonel McCoy seconded the motion. Members voting in favor of the motion: Delleney, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Lyon, Connor, and McCarty. Members voting against the motion: none. The motion passed.

In his closing comments, Colonel Delleney reviewed the schedule for the rest of the day, to include parade and dinner at the Swain Boating Center. He recessed the meeting at 3:05 p.m. and reminded all that the Board would reconvene at 9:00 a.m. tomorrow morning in the BOV Room, Jenkins Hall.

The following Board members were present on 8 February: Colonel F. G. "Greg" Delleney, Jr., Chair; Colonel Allison Dean Love; Colonel Dylan W. Goff; Colonel Peter M. McCoy, Sr.; Colonel L. E. "Gene" Pinson; Colonel John C. Dominick; Colonel James E. Nicholson, Jr.; Colonel Robert E. Lyon, Jr.; Colonel William M. "Bill" Connor, V; Mrs. Deborah W. Hargrove, representative for The Honorable Ellen E. Weaver, South Carolina State Superintendent of Education; Colonel Douglas A. Snyder, member emeritus; Mr. James J. "Jay" Ethridge, Jr., Chairman, TCF; Dr. William S. Stafford, President, CAA; and Lieutenant Colonel John W. Powell, Jr., Secretary to the Board of Visitors.

Also, in attendance were: General Glenn M. Walters, President; Mr. Mark C. Brandenburg, General Counsel; and Mrs. Lori B. Hedstrom, Executive Assistant to the Board and Senior Vice President.

Voting members absent: Colonel Triz V. Smith, M.D., Vice Chair. A quorum was present.

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Chair Delleney reconvened the meeting at 9:00 a.m., welcoming all back and opened the meeting with a prayer. Colonel Love reported she would be visiting former BOV Chair Colonel Myron Harrington the next day and would deliver any cards or notes from the Board.

Colonel Delleney called on General Walters to further the discussion on the KSA project. General Walters began with an overview of the current KSA military education, stating it is now predominantly military skills and not academically accredited. He discussed the forward thinking of the KSA leadership whose goal is to modernize their society and military. KSA knows they need new character and leadership development and want to move from an entitled force to a meritocracy based military. They want an accredited program similar to The Citadel.

A member of the public joined the meeting at 9:11 a.m.

The President discussed the goal of bringing thirty KSA cadets to The Citadel this upcoming school year. He explained the process for selecting the KSA cadets in which Citadel staff members traveled to the KSA military academies. Through a testing program, our staff selected their candidates. He then discussed the intensive summer program developed to assist them in adapting to the environment of Citadel cadet life. These cadets have had one year in a KSA military academy and will spend four years as a Citadel cadet. The KSA government will provide two officers to serve as their liaison and as TAC officers. General Walters stated the ultimate goal of the KSA government is to develop and build their own accredited military academies. The Citadel is ready to assist with this second phase (Phase II) of the program. General Walters reviewed the revenue potential from both having KSA cadets at The Citadel and assisting KSA in developing their own military academies.

The member of the public departed the meeting at 9:46 a.m.

A discussion followed on holding the KSA cadets to the same standards as our own and the need for them to adapt to succeed. These candidates were selected on ability, not privilege, and it is their opportunity to move up within the society of their country. The opportunity to export our core values is of national interest. Further discussion involved the importance of how best to inform and explain the program to alumni and the public. There was an open discussion on concerns and how to best mitigate risks.

Colonel Delleney moved to go into executive session for personnel matters to discuss cadet Palmetto Medal and Honorary Degree nominations. The motion was seconded by Colonel Dominick and approved by the voting members present: Delleney, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Lyon, and Connor.

The members of the BOV, General Walters, Secretary to the Board of Visitors, General Counsel,

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and Executive Assistant to the Board and Senior Vice President were present for the executive session for personnel matters.

Following the briefing, Colonel Delleney moved to come out of executive session. The motion was seconded by Colonel Dominick and approved by the voting members present: Delleney, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Lyon, and Connor.

Colonel Delleney moved:

MOTION

"That the Board of Visitors authorizes the awarding of the cadet Palmetto Medal to candidate B, as discussed in executive session at the 8 February 2025 meeting."

Colonel Love seconded the motion. Members voting in favor of the motion: Delleney, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Lyon, and Connor. Members voting against the motion: none. The motion passed.

Colonel Dominick moved:

MOTION

"That the Board of Visitors authorizes the awarding of an Honorary Degree as discussed in executive session at the 8 February 2025 meeting."

Colonel Love seconded the motion. Members voting in favor of the motion: Delleney, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Lyon, and Connor. Members voting against the motion: none. The motion passed.

Chair Delleney asked if there was anything else to come before the board. Hearing none, he adjourned the meeting at 10:30 a.m.

Respectfully submitted,

John W. Powell, Jr.
Lieutenant Colonel, USMCR (Ret)
Secretary to the Board of Visitors