

THE CITADEL BOARD OF VISITORS  
TELECONFERENCE MINUTES  
1 April 2025

The Citadel Board of Visitors (BOV) held a teleconference on 1 April 2025 using Zoom technology in Room 110, Bond Hall, to: conduct an executive session for legal advice related to pending, threatened, and potential claims, and other matters covered by attorney-client privilege; receive a campus update from the President; receive a report on the state legislative return on investment; conduct an executive session for personnel matters; consider motions as a result of executive session for personnel matters; and discuss other BOV matters.

The following Board members were present: Colonel F. G. "Greg" Delleney, Jr., Chair (Zoom); Colonel Triz V. Smith, M.D., Vice Chair (Zoom); Colonel Allison Dean Love (Zoom); Colonel Peter M. McCoy, Sr.; Colonel John C. Dominick; Colonel James E. Nicholson, Jr. (Telephone); Colonel Robert E. Lyon, Jr. (Zoom); Colonel William M. "Bill" Connor, V (Zoom); Mrs. Deborah W. Hargrove, representative for The Honorable Ellen E. Weaver, South Carolina State Superintendent of Education (Zoom); Colonel William E. Jenkinson III, member emeritus (Zoom); Colonel Douglas A. Snyder, member emeritus (Zoom); Lieutenant Colonel William R. Culbreath, Jr, President, The Citadel Brigadier Foundation (TCBF) (Zoom); and Lieutenant Colonel John W. Powell, Jr., Secretary to the Board of Visitors.

Also in attendance: General Glenn M. Walters, President; Brigadier General Sally C. Selden, Provost and Dean of the College; Colonel Cardon B. Crawford, Senior Vice President for Operations and Administration; Colonel Thomas J. Gordon, Commandant of Cadets (Zoom); Colonel Preethi Saint, Vice President for Finance and Business (Zoom); Captain Jeffrey D. Lamberson, Vice President for Facilities and Engineering (Zoom); Colonel Jonathan R. Hoffman, Vice President for Communications and Marketing (Zoom); Mr. Art Chase, Director of Athletics; Mr. Mark C. Brandenburg, General Counsel; Commander William A. Lind, Chief of Staff (Zoom); and Mrs. Lori B. Hedstrom, Executive Assistant to the Board and Senior Vice President.

Voting members absent: Colonel Dylan W. Goff; and Colonel L.E. "Gene" Pinson. A quorum was present.

The meeting followed the agenda at enclosure 1.

The meeting was in compliance with the Freedom of Information Act. Notice was posted in Bond Hall and on the college website 24 hours in advance. The media was notified by electronic means at the same time.

Chair Delleney called the meeting to order at 1:00 p.m. He called for a motion to enter executive session for legal matters. Mr. Brandenburg indicated there would be no need for an executive session for legal matters at this time unless there were specific questions for him. Hearing none, Chair Delleney gave the floor to General Walters.

General Walters began his update stating he wanted to use this time to discuss the recent meeting of the college presidents in the Southern Conference (SoCon). He stated that

## The Citadel Board of Visitors teleconference minutes

1 April 2025

Page two

the proposal to increase the limit on athletic scholarships from 63 to 105 was defeated but there was an agreement to revisit after the pending decision on the NCAA case. This decision is expected on 7 April. He next discussed the issues facing retaining basketball athletes and the numbers entering the transfer portal. Other sports also experience similar issues. He reviewed the two options currently available to provide funds to athletes: opting in to the NCAA sharing or through the Name, Likeness, and Image (NIL) process. He then reported that The Citadel is the only institution in SoCon that does not provide funds to their athletes beyond the scholarship benefits. He indicated there are two groups of alumni when it comes to considering funding for athletes: the purists that believe it is wrong to pay athletes and those that feel it is necessary to be competitive. The President indicated there were alums that were interested in establishing a collective to assist with NIL funding but that there was an existing collective that might be interested in assisting The Citadel. He then asked Mr. Chase for his thoughts as Athletic Director.

After some discussion, Mr. Chase indicated the need to work with a collective and stated there was a collective that would work with us. Further discussion followed on the opportunity to opt into the NCAA funding or not. He stated that if we were to allow the President and Athletic Director to use the current rules through a collective now prior to the court decision, we would preserve the ability to opt in to the NCAA sharing at a later point. This would provide them the flexibility of seeing the impact of the court decision before making an irreversible decision. Discussion continued on impact to funding raised through TCBF and concern that most donors have limited resources. It was realized that decisions on how and where to donate could be difficult. In response to a question on how collectives operate, Mr. Chase discussed how collectives raise funds and work with athletic directors and coaches, by targeting specific athletes that would assist that team. Additional conversation of the challenges and difficulties of fielding competitive teams followed. At the conclusion of this discussion, Chair Delleney reported the consensus of the Board to allow the President and Athletic Director to explore the limited options now available and to use the current rules to take action prior to the court decision in order to preserve the ability to opt in at a later time.

Colonel Crawford began his report on the legislative return on investment with a review of the slides reflecting the significant increases in both recurring and one-time funding. He reported that The Citadel has received over \$81M in one-time funding over the last four years and that total funding has tripled over the past six years. He then briefly reviewed the major capital projects funded through all sources.

Following discussion on Colonel Crawford's report, Chair Delleney called for a motion to go into executive session for personnel matters to discuss requested exceptions to the diploma presentation policy.

Colonel McCoy moved to go into executive session. The motion was seconded by Colonel Dominick and approved by the voting members present: Delleney, Smith, Love, McCoy, Dominick, Nicholson, Lyon, and Connor.

The Citadel Board of Visitors teleconference minutes  
1 April 2025  
Page three

The members of the BOV, the President, Provost, General Counsel, Vice Presidents, Chief of Staff, Secretary to the Board of Visitors, and Executive Assistant to the Board and Senior Vice President were present for the executive session for personnel matters. The Senior Vice President and Director of Athletics departed the meeting at this time.

Colonel Saint and Captain Lamberson departed the meeting at 2:11 p.m.

Colonel McCoy moved to come out of executive session. The motion was seconded by Colonel Love and approved by the voting members present: Delleney, Smith, Love, McCoy, Dominick, Nicholson, Lyon, and Connor.

Colonel Delleney moved:

**MOTION**

*"That the Board of Visitors approves the diploma presentation exception request of Candidate A for the 2025 South Carolina Corps of Cadets Commencement as discussed in executive session on 1 April 2025."*

The motion was seconded by Colonel Love. Members voting in favor of the motion: Love, Dominick, and Lyon. Members voting against the motion: Delleney, Smith, McCoy, Nicholson, and Connor. The motion failed.

Colonel Delleney moved:

**MOTION**

*"That the Board of Visitors approves the diploma presentation exception request of Candidate B for the 2025 South Carolina Corps of Cadets Commencement as discussed in executive session on 1 April 2025."*

The motion was seconded by Colonel Love. Members voting in favor of the motion: Love, Dominick, and Lyon. Members voting against the motion: Delleney, Smith, McCoy, Nicholson, and Connor. The motion failed.

Colonel Delleney moved:

**MOTION**

*"That the Board of Visitors approves the diploma presentation exception request of Candidate C for the 2025 South Carolina Corps of Cadets Commencement as discussed in executive session on 1 April 2025."*

The motion was seconded by Colonel Dominick. Members voting in favor of the motion: Love, Dominick, Lyon, and Connor. Members voting against the motion: Delleney, Smith, McCoy, and Nicholson. The vote was a tie, therefore, the motion failed.

The Citadel Board of Visitors teleconference minutes  
1 April 2025  
Page four

Colonel Delleney moved:

**MOTION**

*"That the Board of Visitors approves the diploma presentation exception request of Candidate D for the 2025 South Carolina Corps of Cadets Commencement as discussed in executive session on 1 April 2025."*

The motion was seconded by Colonel Dominick. Members voting in favor of the motion: Love, Dominick, Lyon, and Connor. Members voting against the motion: Delleney, Smith, McCoy, and Nicholson. The vote was a tie, therefore, the motion failed.

Colonel Delleney moved:

**MOTION**

*"That the Board of Visitors approves the diploma presentation exception request of Candidate E for the 2025 South Carolina Corps of Cadets Commencement as discussed in executive session on 1 April 2025."*

The motion was seconded by Colonel Love. Members voting in favor of the motion: Love, Dominick, and Lyon. Members voting against the motion: Delleney, Smith, McCoy, Nicholson, and Connor. The motion failed.

Colonel Delleney moved:

**MOTION**

*"That the Board of Visitors approves the diploma presentation exception request of Candidate F for the 2025 South Carolina Corps of Cadets Commencement as discussed in executive session on 1 April 2025."*

The motion was seconded by Colonel Love. Members voting in favor of the motion: Love, Dominick, and Lyon. Members voting against the motion: Delleney, Smith, McCoy, Nicholson, and Connor. The motion failed.

Colonel Delleney moved:

**MOTION**

*"That the Board of Visitors approves the diploma presentation exception request of Candidate G for the 2025 South Carolina Corps of Cadets Commencement as discussed in executive session on 1 April 2025."*

The motion was seconded by Colonel Lyon. Members voting in favor of the motion: Love, Dominick, and Lyon. Members voting against the motion: Delleney, Smith, McCoy, Nicholson, and Connor. The motion failed.

Colonel Delleney moved:

**MOTION**

*"That the Board of Visitors approves the diploma presentation exception request of Candidate A for the 2025 The Citadel Graduate College Commencement as discussed in executive session on 1 April 2025."*

The Citadel Board of Visitors teleconference minutes  
1 April 2025  
Page five

The motion was seconded by Colonel Dominick. Members voting in favor of the motion: Delleney, Smith, Love, McCoy, Dominick, Nicholson, Lyon, and Connor. The motion passed.

Colonel Delleney moved:

**MOTION**

*“That the Board of Visitors approves the diploma presentation exception request of Candidate B for the 2025 The Citadel Graduate College Commencement as discussed in executive session on 1 April 2025.”*

The motion was seconded by Colonel Love. Members voting in favor of the motion: Delleney, Smith, Love, McCoy, Dominick, Nicholson, Lyon, and Connor. The motion passed.

Chair Delleney congratulated Colonel Love for her induction into the Tommy and Victoria Baker School of Business Hall of Fame on 3 April.

Chair Delleney thanked all for their participation.

Chair Delleney asked if there was anything else to come before the Board. Hearing none, Colonel Pinson moved to adjourn. The motion was seconded by Colonel Love and approved by all voting members.

The meeting was adjourned at 1:35 p.m.

Respectfully submitted,

John W. Powell, Jr.  
Lieutenant Colonel, USMCR (Ret)  
Secretary to the Board of Visitors