ATTENDING THE SYMPOSIUM WILL GIVE YOU THE OPPORTUNITY TO . . .

ENERGIZE your inspiration to renew or seize your personal call to leadership.

EXPAND your knowledge of leadership ideas and the concepts associated with Principled Leadership.

EXPLORE various leadership insights unique to The Citadel experience, other represented institutions, and the distinguished speakers and panelists.

ENGAGE with professional leaders and peers from different backgrounds.

ENCOURAGE you to identify and challenge your assumptions about leadership.

CORE VALUES KEYNOTE SPEAKERS

Lt Col Nicole Malachowski
First Female USAF Thunderbird Pilot
Commander, 333d Fighter Squadron

Paul Bucha
Medal of Honor Recipient
for actions in Vietnam

Eric Greitens
Former Navy SEAL, Founder of The Mission Continues
Author: The Heart & The Fist

INFOGRAPHIC

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<td>◊ Business Leadership</td>
<td>◊ Public Service Leadership</td>
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<td>◊ Military Leadership</td>
<td>◊ Service Leadership</td>
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<tr>
<td>◊ Women in Leadership</td>
<td>◊ Science, Technology, Engineering &amp; Mathematics Leadership</td>
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FACILITATED ROUNDTABLE DISCUSSIONS

Information and Registration: http://www.citadel.edu/symposium
Direct questions to The Krause Center for Leadership & Ethics: 843-953-5815
# 2013 Principled Leadership Symposium Schedule

**Wednesday 6 March 2013**  
Arrival of visiting student delegates, faculty, and staff.  
Meet cadet hosts at Mark Clark Hall.

## Thursday 7 March 2013

<table>
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<tr>
<th>Time</th>
<th>Event</th>
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<tr>
<td>8:00 – 8:30</td>
<td><strong>Registration and Continental Breakfast:</strong> Student delegates, faculty, and staff, will meet in Mark Clark Hall to receive registration packets and link up with Cadet hosts</td>
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| 8:30 – 9:00 | **Opening Remarks**  
Colonel Joseph W. Trez, Sr., USA (Retired), Citadel Class of 1969  
Executive Director, Krause Center for Leadership and Ethics  

**Welcome**  
Lieutenant General John W. Rosa, USAF (Retired), Citadel Class of 1973  
President of The Citadel  

**Symposium Program Introduction**  
Colonel Doug Fehrmann, USAF (Retired), Citadel Class of 1983  

Location: Buyer Auditorium, Mark Clark Hall |
| Note |
| Delegates assigned to Roundtable Groups 1-8: please meet in Roundtable from 9:00-9:45.  
Delegates assigned to Roundtable Groups 9-16: please attend Special Topics session from 9:00-9:45.  
From 10:00-10:45: Groups 1-8 attend Special Topics Sessions and Groups 9-16 meet in Roundtables. |
| 9:00 – 9:45 | **GROUPS 1-8: Symposium Delegate Roundtable Discussion Session 1a** (for those delegates assigned to Roundtable Groups 1-8)  
Roundtable Groups 1-8  
Location: Buyer Auditorium, Mark Clark Hall  

**Special Topics in Leadership Session 1a**  
Open to all symposium attendees. Delegates assigned to Roundtable Groups 9-16 please attend one of the following sessions:  

**The Citadel Experience: Why I Came... Why I Stayed**  
Location: Room 228, Mark Clark Hall  

**Taking the Test of Leadership**  
Mr. Randy Norfleet, U.S. Marine Corps (Ret.), Oklahoma City Bombing Victim, Desert Storm Veteran  
Location: Greater Issue Room, Mark Clark Hall |
| 9:45 – 10:00 | **Break** |

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2013 Principled Leadership Program
**10:00 – 10:45** GROUPS 9-16: Symposium Delegate Roundtable Discussion Session 1b *(for those delegates assigned to Roundtable Groups 9-16)*  
Roundtable Groups 9-16  
Location: Buyer Auditorium, Mark Clark Hall

**Special Topics in Leadership Session 1b**  
Open to all symposium attendees. Delegates assigned to Roundtable Groups 1-8 please attend one of the following sessions:

*The Citadel Experience: Why I Came... Why I Stayed*  
Location: Room 228, Mark Clark Hall

*Taking the Test of Leadership*  
Mr. Randy Norfleet, U.S. Marine Corps (Ret.), Oklahoma City Bombing Victim, Desert Storm Veteran  
Location: Greater Issues Room, Mark Clark Hall

**10:00 – 10:45** Faculty/Staff Cross Talk: The Citadel and Visiting Institution Faculty/Staff  
Location: Leadership Reading Room, 2nd Floor, Daniel Library

**11:00 – 11:50** Greater Issues Speaker  
Lieutenant General Michael Ferriter, US Army  
Assistant Chief of Staff for Installation Management  
Commanding General, Installation Management Command  
Citadel Class of 1979  
Location: McAlister Field House

**12:00 – 1:00** Lunch  
Student delegates will eat lunch in Coward Hall with The Citadel Corps of Cadets  
Lunch for Symposium Registrants served in Reception Room and Patio, Mark Clark Hall  
President’s luncheon in the Riverview Room for invited guests (by Invitation only)

**1:15 – 2:15** Distinguished Leader Panels: Session I  

**Panel 1:** Women in Leadership - Grimsley Hall Auditorium  
Moderator: Dr. Julie Lipovsky, Department of Psychology, The Citadel  
Ms. Lucy G. Beckham, 2010 MetLife/NASSP National High School Principal of the Year, Principal, Wando High School  
Ms. Carolyn Hunter, Entrepreneur, President, C&A Unlimited: owner of McDonald’s Restaurants  
Lt Col Nicole M. Malachowski, First Female Air Force Thunderbird Pilot  
Commander 333d Fighter Squadron, Seymour Johnson AFB, NC

**Panel 2:** Business Leadership - Bond Hall 165 Auditorium  
Moderator: Dr. W. Earl Walker, School of Business Administration, The Citadel  
Ms. Sue Stevens, CEO of the Charleston Airport  
Pat Manna, Brigadier General, USAF (Ret), CEO and Entrepreneur  
Mr. Bill Crowe, Colonel USAF (Ret), EMC Manager

**Panel 3:** Public Service Leadership - Duckett Hall Auditorium
2:30 – 3:30  **Distinguished Leader Panels: Session II**

**Panel 4:**  **STEM Leadership: Science, Technology, Engineering & Mathematics**  
- Grimsley Hall Auditorium  
Moderator:  Ms. Glenda P. La Rue, STEM Center Director, The Citadel  
Mr. Nate DaPore, CEO and President, PeopleMatter  
Dr. John Palms, Distinguished President Emeritus, University of South Carolina, Citadel Class of 1958  
Dr. Lundie Spence, Former Director, Center for Ocean Sciences Education Excellence SouthEast  
Ms. Maria M Urrèchaga, M.Eng., Executive Advisory Board, School of Engineering, The Citadel  
Mr. Jonathan M. Zucker, President, InterTech Group, Inc.

**Panel 5:**  **Military Leadership** - Bond Hall 165 Auditorium  
Moderator:  Colonel Thomas S. Clark III, USMC, Commander, Department of Naval Science, The Citadel  
Captain Brian Brennan, US Army, Wounded Warrior, Citadel Class of 2006  
Mr. Paul W. Bucha, Medal of Honor recipient for actions in Vietnam  
Malcolm I. Fages, VADM(Ret), US Navy  
Benjamin Wham II, Colonel, USAF(Ret), Citadel Class of 1986

**Panel 6:**  **Service Leadership** – Duckett Hall Auditorium  
Moderator:  Dr. Conway F. Saylor, Department of Psychology  
Mr. Channing Proctor, Founding Executive Director PlayToday!  
Foundation and Miracle League of Charleston, Citadel Class of 1991  
OC Pierce Weller, Navy Officer candidate, The Citadel, undergraduate volunteer  
Ms. Elizabeth Crumley, AmeriCorps VISTA South Carolina Campus Compact, Winthrop University  
Cadet Franklin McGuire, The Citadel

3:30 – 4:00  **Author Book signing:** Bookstore, First Floor Mark Clark Hall  
Refreshment Break: Buyer Auditorium, Mark Clark Hall

4:00 – 4:50  **Core Values Keynote Speaker:**  
*Duty: Aspiring to and Achieving the Higher Ideal*  
Lt Col Nicole Malachowski, First Female Air Force Thunderbird Pilot  
Commander 333d Fighter Squadron, Seymour Johnson AFB, NC  
Location: Buyer Auditorium, Mark Clark Hall

5:00 – 6:15  **Service Learning Showcase**  
Location: Daniel Library

6:30 – 7:30  **Corps Dinner:** Student delegates will join The Citadel Corps of
Cadets for dinner in Coward Hall to celebrate Corps Day Weekend

7:30 – 10:00  **Open Time:** Student delegates can visit downtown Charleston

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**FRIDAY 8 MARCH 2013**

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<td>8:00 – 8:45</td>
<td><strong>Continental Breakfast</strong>&lt;br&gt;Location: Buyer Auditorium, Mark Clark Hall</td>
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<td>8:00 – 10:00</td>
<td><strong>Registration</strong>&lt;br&gt;Location: Buyer Auditorium, Mark Clark Hall</td>
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<td>8:30 – 8:45</td>
<td><strong>Administrative Remarks and Symposium Day Two</strong>&lt;br&gt;Colonel Doug Fehrmann, Krause Center for Leadership and Ethics&lt;br&gt;Location: Buyer Auditorium, Mark Clark Hall</td>
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**Note**
- Delegates assigned to Roundtable Groups 1-8: please attend Special Topics sessions from 9:00-10:10.
- Delegates assigned to Roundtable Groups 9-16: please meet in Roundtable Group from 9:00-10:10.
- From 10:20-11:30: Groups 1-8 meet in Roundtables and Groups 9-16 attend Special Topics Sessions.

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<td><strong>Special Topics in Leadership Session 2a</strong>&lt;br&gt;Open to all symposium attendees. Delegates assigned to Roundtable Groups 1-8 please attend one of the following sessions:</td>
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<td><em>The Last Freedom: A Novel on the Real-Life Adventure of Dr. Viktor Frankl</em>&lt;br&gt;Mr. Michael Ryan, Editorial Page Editor of The Augusta Chronicle, Augusta, GA&lt;br&gt;Author: <em>The Last Freedom</em> and “Leadershipwreck”&lt;br&gt;Location: Greater Issues Room, Mark Clark Hall</td>
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<td><em>Leadership During the Fort Sumter Crisis</em>&lt;br&gt;Dr. Kevin J. Dougherty, Adjunct Professor and Tactical Officer, The Citadel&lt;br&gt;Location: Room 228, Mark Clark Hall</td>
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<td>10:10 – 10:20</td>
<td><strong>Break</strong></td>
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Mr. Michael Ryan, Editorial Page Editor of The Augusta Chronicle, Augusta, GA  
Author: *The Last Freedom* and “Leadershipwreck”  
Location: Greater Issues Room, Mark Clark Hall

**Leadership During the Fort Sumter Crisis**  
Dr. Kevin J. Dougherty, Adjunct Professor and Tactical Officer, The Citadel  
Location: Room 228, Mark Clark Hall

| 11:00 – 1:00 | Leadership in Research  
Hosted by Dr. Shankar Banik, Dr. Wesley Dudgeon, and Dr. Dena P. Garner  
Citadel Undergraduate Research Project Poster Displays  
Drop By: View Projects and Meet Researchers  
Location: Daniel Library First Floor |
|--------------|-------------------------------------------------------------------------------------------------------------------|

| 11:30 – 12:45 | Lunch Buffet & Author Book Signing  
Location: Reception Room and Patio of Mark Clark Hall |
|----------------|-------------------------------------------------------------------------------------------------------------------|

| 1:00 – 2:45 | ALL-CORPS SYMPOSIUM PROGRAM  
Open to all symposium attendees.  
Location: McAlister Field House.  

**Welcome**  
Lieutenant General John W. Rosa, USAF (Retired), Citadel Class of 1973  
President of The Citadel  

**Core Values Keynote Speaker I**  

*Duty and Compassion: Why it Takes the Heart and the Fist*  
Mr. Eric Greitens  
Former Navy Seal, Founder: The Mission Continues  
Author: *The Heart and The Fist*  

**Core Values Keynote Speaker II**  

*Leadership: The Five Elements*  
Mr. Paul W. Bucha  
Medal of Honor Recipient for actions in Vietnam, US Army  

**Symposium Closing remarks and Invitation to the 2014 Symposium**  
Lieutenant General John W. Rosa

| 2:45 | Symposium ends for student delegates  
Cadets are dismissed to prepare for parade |
|----------------|-------------------------------------------------------------------------------------------------------------------|

| 3:45 – 4:30 | Washington Light Infantry Review and Parade on Summerall Field |