Fourthclass Knowledge and LDP

Fourthclass Knowledge requirements are found in the *Guidon*. They represent a mix of traditional Citadel knowledge and leader development knowledge. The knob’s chain of command tests him on each piece of required knowledge and records the results in the tracking log in the back of the *Guidon*, a facsimile of which is shown below.

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<th>Requirement</th>
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<th>Successfully demonstrated</th>
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<td>Citadel Core Values</td>
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<td>What is The Citadel</td>
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<td>Battle Streamers</td>
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<td>Mill’s quote on war</td>
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<td>What does CTM stand for</td>
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This log and the process associated with it are one assessment tool TACs can use as part of determining whether or not to certify cadets in several LDP learning outcomes including:

- “comply with standards and regulations” (4C)
- “lead small groups to complete tasks or details to standards” (3C)
- “understand, apply, and execute CTM concepts to develop individuals and small groups” (2C)
- “lead squad- and platoon-sized groups to complete a tasks to standard” (2C)
- “create command climate for standards and regulations compliance” (1C)
- “establish and assess a training environment that develops people” (1C)
- “lead people to achieve standards” (1C)

The knowledge is presented in manageable sizes that correspond to milestones in the Fourth Classmen’s progression through the year. The milestones are broken down as follows: the end of Challenge Week, the end of Cadre Period, the end of first semester, and second semester until Recognition Day. The knowledge progresses from rudimentary information through more complex ideas, and culminates with the cadets becoming familiar with the Leadership Development Plan for The Citadel and how they will fit into that plan as upperclassmen.

The required knowledge is:

**During Challenge Week:**

**What are The Citadel’s Core Values?** Sir/Ma’am, the Citadel’s Core Values are Honor, Duty, and Respect.

**What is the mission of The Citadel?** Sir/Ma’am, the mission of The Citadel is to educate and develop cadets to become principled leaders in all walks of life by instilling the core values of The Citadel in a disciplined and intellectually challenging environment.
**What is the purpose of the Fourth Class System?**  Sir/Ma’am, the purpose of the Fourth Class System is to lay the foundation in the Citadel’s signature four-year leadership development program. It creates the discipline and instills the core values of Honor, Duty, and Respect which will be expected of principled leaders in all walks of life.

**What is The Citadel’s Honor Code?**  Sir/Ma’am, The Citadel’s Honor Code is a cadet does not lie, cheat, or steal, nor tolerate those who do.

**What is The Citadel Alma Mater?**  Sir/Ma’am, The Citadel’s Alma Mater is as follows:

Oh, Citadel, we sing thy fame  
For all the world to hear,  
And in the paths our fathers showed us  
Follow without fear.  
Peace and Honor, God and Country,  
We will fight for thee.  
Oh, Citadel, we praise thee now  
And in Eternity.  
Oh, Citadel, though strife surrounds us,  
We will ever be  
Full conscious of the benefits  
That we derive from thee.  
Stand forever, yielding never  
To the tyrant’s Hell  
We’ll never cease our struggles for  
Our mighty Citadel.

**What is your Chain of Command?**  Sir/Ma’am, my Chain of Command is as follows:

Squad Corporal -- ________________________________  
Squad Sergeant – ________________________________  
Platoon Sergeant -- ________________________________  
Platoon Leader – ________________________________  
First Sergeant -- ________________________________  
Executive Officer -- ________________________________  
Company Commander – ________________________________  
Battalion Commander – ________________________________  
Regimental Commander – ________________________________  
Company TAC -- ________________________________

**Throughout the rest of Cadre Period:**

**When was The Citadel established?**  Sir/Ma’am, The Citadel was established on 20 Dec 1842.

**When did The Citadel move to its current location?**  Sir/Ma’am, The Citadel moved to its current location on 21 Oct 1922.
What is The Citadel? Sir/Ma’am, The Citadel is an institution of higher learning to mold our minds, morals, and bodies so that we may be fit officers and better civilians of our country. More than that, however, it is a fortress of duty, a sentinel of responsibility, a bastion of antiquity, a towering bulwark of rigid discipline, instilling within us high ideals, honor, uprightness, loyalty, patriotism, obedience, initiative, leadership, professional knowledge, and pride in achievement.

Name the 8 battle streamers earned by Citadel cadets during the Civil War? Sir/Ma’am, the 8 battle streamers earned by Citadel cadets during the Civil War are as follows:

- Star of the West – January 9, 1861
- Wappoo Cut – November 1861
- James Island – June 1862
- Charleston and vicinity – July to October 1863
- James Island – June 1864
- Tulifinny – December 1864
- James Island – December 1864 to February 1865
- Williamston – May 1, 1865

What is the Phonetic Alphabet? Sir/Ma’am, the Phonetic Alphabet is as follows:

- Alpha
- Bravo
- Charlie
- Delta
- Echo
- Foxtrot
- Golf
- Hotel
- India
- Juliet
- Kilo
- Lima
- Mike
- November
- Oscar
- Papa
- Quebec
- Romeo
- Sierra
- Tango
- Uniform
- Victor
- Whiskey
- X-ray
- Yankee
- Zulu
What are The Citadel’s Four Pillars of Leader Development? Sir/Ma’am, The Citadel’s Four Pillars of Leader Development are Academic, Military, Moral/Ethical, and Physical Effectiveness.

Remainder of 1st Semester

Where is General Mark Clark buried? Sir/Ma’am, General Clark is buried between Mark Clark Hall and Summerall Chapel. He is the only person buried on the grounds of The Citadel.

Name the Presidents of The Citadel. Sir/Ma’am, the Presidents of The Citadel are as follows:

Captain William F. Graham, USA, 1843-1844
Major Richard W. Colcock, USA, 1844-1852
Major Francis W. Capers, SCM, 1852-1859
Major Peter F. Stevens, SCM, 1859-1861
Major James B. White, SCM, 1861-1865
Colonel John P. Thomas, CSA, Class of 1851, 1882-1885
Brigadier General George D. Johnson, CSA, 1885-1890
Colonel Asbury Coward, CSA, Class of 1854, 1890-1908
Colonel Oliver J. Bond, SCM, Class of 1886, 1908-1931
General Charles P. Summerall, USA, Ret. 1931-1953
General Mark W. Clark, USA, Ret. 1954-1965
General Hugh P. Harris, USA, Ret. 1965-1970
Major General James W. Duckett, SCM, Class of 1932, 1970-1974
Lieutenant General George M. Seignious II, USA, Ret., Class of 1942, 1974-1979
Vice Admiral James B. Stockdale, USN, Ret. 1979-1980
Major General James A. Grimsley, Jr., USA, Ret., Class of 1942, 1980-1989
Major General John S. Grinalds, USMC, Ret., 1997-2005
Lieutenant General John W. Rosa, USAF, Ret., Class of 1973, 2006-present

What did John Stuart Mill say about war? Sir/Ma’am, John Stuart Mill’s quote is as follows, “War is an ugly thing, but not the ugliest of things; the decayed and degraded state of moral and patriotic feelings which thinks that nothing is worth war is much worse. A man who has nothing for which he is willing to fight, nothing which is more important than his own personal safety, is a miserable creature and has no chance of being free unless made and kept so by the exertions of better men than himself.”

End of 1st Semester through Recognition Day:

What does CTM stand for? Sir/Ma’am, CTM stands for Citadel Training Model.

What are the five steps of CTM? Sir/Ma’am, the five steps of CTM are Expectations, Skills, Feedback, Consequences, and Growth.
**What is General Clark’s honor quote?** Sir/Ma’am, General Clark’s quote is as follows, “Honor is the capacity to control the instinctive selfishness that lurks in all of us. It is the tough casehardened ability to put morality ahead of expediency, duty ahead of deviousness – and to do it instinctively and every time. Honor also means pride in excellence – of every kind; especially excellence of performance.”

**What is General Lee’s Duty quote?** Sir/Ma’am, General Lee’s quote is as follows, “Duty is the sublimest word in the English language. You should do your duty in all things. You can never do more. You should never wish to do less.”

**What is General Schofield’s discipline quote?** Sir/Ma’am, General Schofield’s quote is as follows, “The discipline which makes the soldiers of a free country reliable in battle is not to be gained by harsh or tyrannical treatment. On the contrary, such treatment is far more likely to destroy than to make an army. It is possible to impart instructions and to give commands in such a manner and in such a tone of voice as to inspire in the soldier no feeling but an intense desire to obey, while the opposite manner and tone of voice cannot fail to excite strong resentment and a desire to disobey. The one mode or other of dealing with subordinates springs from a corresponding spirit in the breast of the commander. He who feels the respect which is due others cannot fail to inspire in them regard for himself; while he who feels, and hence manifests, disrespect towards others, especially his inferiors, cannot fail to inspire hatred against himself.”

**Where are the Key Learning Outcomes for each class found?** Sir/Ma’am, the Key Learning Outcomes for each class are found in The Guide for the Leader Development Program.

**What is The Guide for the Leader Development Program?** Sir/Ma’am, The Guide for the Leader Development Program is The Citadel’s blueprint for the education and development of principled leaders.