THE CITADEL BOARD OF VISITORS
MEETING MINUTES
8 FEBRUARY 2013

The Citadel Board of Visitors (BOV) held a meeting in the Scarborough Multimedia Room, Holliday Alumni Center, at 0830 hours on 8 February 2013, to receive updates on contractual, legal, and personnel matters; a briefing on the Krause Center for Ethics and Leadership; SACS accreditation; LEAD Plan 2018 support; and to review BOV committee proposed action items.

The following members were present: Colonel Douglas A. Snyder, Chair; Colonel Fred L. Price, Vice Chair; Colonel Allison Dean Love; Colonel Glenn D. Addison; Lieutenant Colonel Ben W. Legare, Jr.; Colonel James M. McQuilla; Lieutenant General W. Michael Steele (telephonically); Colonel Dylan W. Goff; Lieutenant General John B. Sams, Jr.; Colonel Tecumseh "Tee" Hooper, Jr.; and Colonel Peter M. McCoy, Sr. Member elect, Mr. Robert H. Nuttall, Sr., attended as an observer. Also present in person were Mr. Claudius E. Watts, IV, Chairman, The Citadel Foundation; and Mr. Frank E. Gibson, III, President, The Citadel Alumni Association. President John W. Rosa and senior members of The Citadel staff were present. Major George L. Rudolph, Chair of The Citadel Faculty Council, represented the faculty.

Voting members absent: none.

The meeting followed the agenda at enclosure 1.

Colonel Price stated that the meeting was in compliance with the Freedom of Information Act. A quorum was present.

Chair Snyder opened the meeting and called for a motion to go into executive session to discuss contractual matters. Colonel Love made the motion, seconded by Colonel McQuilla, and unanimously passed.

Colonel Love motioned to come out of executive session, seconded by Colonel Legare; motion passed unanimously.

Colonel Price motioned to go into executive session to discuss legal matters, seconded by Colonel Love, and unanimously passed.

Colonel McQuilla motioned to come out of executive session, seconded by Colonel Addison, and passed unanimously.

Colonel Love motioned to go into executive session for personnel matters, seconded by Colonel Legare, and passed unanimously.
Colonel Love motioned to come out of executive session, seconded by Colonel McCoy, and passed unanimously.

Colonel Joseph W. Trez, Executive Director of the Krause Center for Leadership and Ethics, was called on for his presentation.

Colonel Trez provided the Board with an excellent overview of the Center, outlining how it is playing an essential role in the development of cadets into principled leaders. He discussed the curriculum of each class seminar, how it is built to support and be integrated with the academic curriculum to reinforce the desired cadet leadership goals at the college. He stressed that the analytical processing, critical thinking and communication skills inherent in the academic curriculum, were an integral part of leadership development.

He reviewed the program for the Sixth Annual Leadership Symposium, scheduled for 7-8 March, and the outstanding array of distinguished military and business leaders who will be participating. He encouraged all Board members to attend as many of the events as possible.

He highlighted how well the program is being received when he presents it to alumni groups; the Center has received a significant estate gift; the Center now has a dedicated gift officer within The Citadel Foundation; and, most importantly, the tremendous support the Center is getting from the faculty.

He closed by detailing the Center’s alignment with LEAD Plan 2018 to develop a four-year leadership model that is nationally recognized as an exemplar among university leadership programs.

Colonel Trez was thanked for his splendid presentation and his excellent work in leading the Krause Center.

Colonel Fulghum, Chair of the Daniel Fund Trustees, reported that an award of $1500 had been approved pending the receipt of FAFSA forms from the cadet.

Following a lunch break, the meeting reconvened with Chair Snyder calling for a motion to go into executive session for contractual matters.
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Motion to go into executive session was made by General Sams, seconded by Colonel Price, and unanimously approved.

Colonel Love motioned to come out of executive session, seconded by Colonel Goff, and passed unanimously.

General Hines was called on to discuss the SACS reaccreditation responsibilities of the Board of Visitors.

General Hines emphasized successful reaccreditation by SACS is a top priority for the academic year 2013-2014. He said Board members should familiarize themselves with SACS principles of accreditation which have been posted on Boardmax. He noted, in particular, that Board members should become familiar with the SACS Principle of Integrity (standard 1.1) and section 3.2 of the Accreditation Principles/Core Requirements pertaining to the authority and governance responsibly of the Board of Visitors. He described the SACS process as consisting of two parts: first, the submission of a Compliance for Offsite Evaluation Report in September of 2013 and second, the on-site visit in March 2014 to address issues from the Compliance Report and a focus on the QEP, Ethical Reasoning. Board members will be kept informed of Compliance Report critical information and will be fully briefed and prepared for the March 2014 on-site visit. The College anticipates some Board members meeting with the SACS team. General Hines and his staff stand ready to answer questions on SACS accreditation.

General Sams was thanked for his presentation.

Following General Sams’ presentation, the Board reviewed proposed changes to the current “Commitment to Ethics and Excellence” form signed annually by members; the goal is to align the form with actual Board practices. Colonel Love was thanked for her thorough research and work to develop an appropriate form.

Following discussion, it was agreed Colonel Love would review the proposed form with the administration to ensure its compliance with SACS and have it finalized for approval at the April meeting.

Committees with action items for Saturday’s meeting reviewed the items for Board information and to answer questions members may have.
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Colonel Hooper, Finance Committee Chair, called on Brigadier General Thomas J. Elzey, Executive Vice President, to brief The Scholarship Book recommendations. The Finance Committee recommends approval.

Colonel Hooper explained the rationale behind the rewording of the Munnerlyn Medal of Honor Scholarship to make it gender neutral. The Finance Committee recommends approval.

Colonel Legare, Chair of the Customs and Regulations Committee, presented a thorough review of the proposed changes to the College Regulations. The Customs and Regulations Committee forwards the proposed changes for full Board review and approval.

Colonel Love opened a discussion of how to best structure the Board committees to more effectively support LEAD Plan 2018 by reviewing a point paper she had prepared. The basic intent of her recommendations was to reduce the number of committees and structure the new committees based on functionality. Following an extensive discussion, focus began to center on four committees aligned functionally with the administration. The Board agreed to carry over additional discussion until Saturday’s meeting. Colonel Love was thanked for her thorough and thoughtful research on the subject.

Chair Snyder called for a motion to go into executive session for personnel matters. Motion made by Colonel Love, seconded by Colonel McQuilla, and unanimously passed.

A motion to come out of executive session was made by General Sams, seconded by Colonel Price, and unanimously passed.

There being no further business, the meeting adjourned at 1640 hours.

Respectfully submitted,

Myron C. Harrington, Jr.
Colonel, USMC (Retired)
Secretary to the Board of Visitors