THE CITADEL BOARD OF VISITORS
MEETING MINUTES
6 APRIL 2013

The Citadel Board of Visitors held its spring meeting in the Bernard Gordon Seminar Room, Grimsley Hall, at 0830 hours on 6 April 2013, to receive the President’s report, take action on committee action items, and to discuss contractual and legal matters in executive session.

The following members were present: Colonel Douglas A. Snyder, Chair; Colonel Fred L. Price, Jr., Vice Chair; Colonel Allison Dean Love; Colonel Glenn D. Addison; Lieutenant Colonel Ben W. Legare, Jr.; Colonel James M. McQuilla; Lieutenant General W. Michael Steele; Colonel Dylan W. Goff; Lieutenant General John B. Sams, Jr.; Colonel Tee Hooper, Jr.; and Colonel Peter M. McCoy, Sr. Also in attendance were Mr. Claudius E. Watts IV, Chairman, The Citadel Foundation; Mr. Frank E. Gibson, III, President, The Citadel Alumni Association; and Mr. A. Foster McKissick, III, President, The Citadel Brigadier Foundation. Member-elect, Mr. Robert H. Nuttall, Sr. attended as an observer. Also in attendance were President John W. Rosa and senior members of The Citadel staff.

Voting members absent: none.

The meeting followed the agenda at enclosure 1.

Colonel Price stated that the meeting was in compliance with the Freedom of Information Act. A quorum was present.

Chair Snyder called the meeting to order and Chaplain Harris was called on for the invocation.

A motion to approve the following minutes was called for: 8 February 2013; 9 February 2013, 1 March 2013, and 1 April 2013.

The motion to approve the minutes was made by Colonel Love, seconded by Colonel Price, and unanimously passed.

President Rosa was called on for his report. He opened by expressing his pleasure with the Corps at their annual President’s Inspection. All battalions were above average with Third Battalion being singularly recognized as standing out above the rest. He considers the cadet leadership team being one of the best since he has been president.

President Rosa reported he met with the academic deans to review their department goals and objectives to support LEAD Plan 2018 and noted that overall a great deal of progress was being made. He singled out the School of Humanities and Social Sciences as making the most progress. He had special praise for Colonel Tony Johnson, Dean of the School of Education, for his excellent work in leading them through a successful reaccreditation.
The staff continues to work FY 14 budget issues. Discussions at the Finance Committee meeting yesterday will be very helpful to the staff as they continue to refine the budget. He also reported that cadet retention, a critical component to the budget build, was improving, with 86% of the fourth class retained.

Development activities have accelerated under the leadership of Mr. Jay Dowd and with the economy on an upswing, President Rosa is optimistic goals will be met for the year and the future outlook is very favorable. Athletics fundraising initiatives are also paying dividends with increased levels of donations. President Rosa outlined the aggressive fundraising schedule he will undertake this spring throughout the southeast to meet with key donors.

Athletically, he reported on the outstanding success our wrestling team had at the NCAA championship; two of our wrestlers were recognized with All-American honors. The departure of several schools from the Southern Conference will require a realignment of the conference by inviting schools similar to those remaining to ensure competitiveness.

The president’s major concern is the critical need to enhance campus infrastructure with a new Capers Hall being a priority. However, before that can happen, consideration must be given to building a campus parking garage to free up space for a new barracks to house an expanding cadet population. The dilemma is not only to identify a funding source for Capers but to blend academic requirements with cadet housing needs. Finding the right formula will be a challenge to the Board and the administration.

In closing, President Rosa discussed the integration of the IPAC Report and the Independent Review and the prioritization of the recommendations of each. He noted the senior staff would have an off-site retreat at Seabrook Island on 19 – 21 May to build a plan to prioritize and implement the recommendations.

Following an open discussion with the Board, the president was thanked for his presentation and Chair Snyder called for committee action items.

Colonel Price, Chair of the Buildings and Grounds Committee, reviewed the college’s critical infrastructure needs with an emphasis on the campus parking garage project. He then presented the following committee motion pertinent to the parking garage for Board action:

**MOTION**

“That the Buildings and Grounds Committee tasks the administration to negotiate with the offerors to privately finance the project and report progress with all deliberate speed to the Finance and Buildings and Grounds Committee chairs in order to meet external deadlines to commence the project during FY 13/14. Additionally, the committee authorizes the temporary hire of a bond specialist and a financial counselor to advise and consult on the project.”

Following discussion, the motion passed unanimously.
Colonel Hooper, Chair of the Finance Committee, presented the following committee motion for Board action:

**MOTION**

"That the Finance Committee recommends the Board of Visitors approves the reappointment of Major Daniel S. McQueeny, USAF (Retired) to The Citadel Trust Board for a six-year term."

Following discussion, the motion passed unanimously.

Colonel Snyder, Chair of the Executive Committee, presented the following committee motion for Board action:

**MOTION**

"That the Executive Committee recommends to the full Board that Brigadier General Mick Zais, graduation speaker for The Citadel Graduate College, be awarded an Honorary Degree."

Following discussion, the motion passed unanimously.

Colonel Addison, Chair of the Special Recognition Committee, presented the following committee motion for Board action:

**MOTION**

"That The Citadel Board of Visitors approves the acceptance of a portrait of Mr. L. William Krause, Citadel Class of 1963, for inclusion in the Daniel Library of Distinguished Alumni. Said portrait shall be required to adhere to the specifications for portraits in the Gallery, and shall be funded by The Citadel Foundation."

Following discussion, the motion was unanimously approved.

Colonel Snyder, Chair of the Executive Committee, presented the following committee motion for Board action:

**MOTION**

"That the Executive Committee accepts the Commitment to Ethics and Excellence draft, with changes, as appropriate for the Board of Visitors and recommends Board approval."

Following discussion, the motion passed unanimously.
The following motion to grant exceptions for presentation of Citadel Graduate College diplomas at the May graduation was made by Colonel Goff and seconded by Colonel Love:

**MOTION**

"That the Board of Visitors approves the request for exceptions to policy for the following individuals to receive their diploma at the May Commencement from the individual designated as requested:

- Susan Brooks – presented by her father-in-law, Mr. Charles Phillip Brooks, Class of 1973
- Matthew Parker – presented by his mother, Mrs. Sandra Bryant Parker, CGC Class of 1980
- Jerry E. Feagin, Jr. (Veteran Student) – presented by his uncle, Colonel David Freeman, USAF, (Retired), Class of 1984
- Winona Swatzyna – presented by his son, Mr. Andrew A. Swatzyna, CGC Class of 2011"

Following discussion, the motion passed unanimously.

The following motion to grant exceptions for presentation of South Carolina Corps of Cadets diplomas at the May graduation was made by Colonel Goff and seconded by Colonel Legare:

**MOTION**

"That the Board of Visitors approves the request for exceptions to the policy for the following individuals to receive their diploma at the May Commencement from the individual designated as requested:

- Hunter and Jordan Mize – presented by uncle, Mr. Kurt Walters, Class of 1995
- Samuel Christopher Maddox – presented by uncle, Mr. James B. Burch, Class of 1986"

Following discussion, the motion was denied unanimously.

The following motion to grant exceptions for presentation of South Carolina Corps of Cadets diplomas at the May graduation was made by Colonel Goff and seconded by Colonel Legare:

**MOTION**

"That the Board of Visitors approves the request for exceptions to the policy for the following individual to receive his diploma at the May Commencement from the individual designated as requested:

- Perry Cummins – presented by his brother, Ryan Clark Cummins, Class of 2007 (father deceased, Class of 1978)"

Following discussion, motion passed unanimously.
Colonel Addison, Chair of the Special Recognition Committee, presented the following committee motion for Board action:

**MOTION**

“That the Board of Visitors approve the award of an honorary degree to the speaker for the South Carolina Corps of Cadets commencement ceremony to be held 4 May 2013.”

Following discussion, the motion was unanimously approved.

Colonel Addison, Chair of the Special Recognition Committee, presented the following motion for Board action:

**MOTION**

“That the Board of Visitors recognizes cadets with a letter from the Chair of the Board of Visitors, for their nationally recognized performance in athletic, academic, or military endeavors.”

Following discussion, the motion passed unanimously.

A motion to go into executive session for contractual and legal matters was made by Colonel Addison, seconded by Colonel Goff, and unanimously passed.

A motion to come out of executive session was made by Colonel McQuilla, seconded by Colonel McCoy, and unanimously passed.

There being no further business, a motion to adjourn was made by Colonel Love, seconded by Colonel Price, and unanimously passed.

Meeting adjourned at 1500 hours.

Respectfully submitted,

Myron C. Harrington, Jr.
Colonel, USMC (Retired)
Secretary to the Board of Visitors