Academic Affairs Priorities 2017-2018
1. **Advance The Citadel’s Curriculum**

a. Core Curriculum redesign based on newly adopted learning outcomes

i. Redesign core curriculum distribution for a more integrated platform

ii. Develop opportunities within the core curriculum for common freshman course and senior capstone

iii. Develop opportunities to introduce design thinking/problem-solving/critical thinking
b. Develop new majors and minors.
   
i. Construction Engineering

ii. Online certificate in Military History

iii. Non-Technical Cybersecurity Minor (open to all majors) and Information Systems major

iv. Human Services

v. Partner with Clemson and other SC institutions to deliver Ed.D.

vi. Explore new curriculum as needs arise (i.e. Cyber, Flight, Emergency Management, Instructional Design, Drones)
1. Advance The Citadel’s Curriculum

   c. Launch recently approved majors in Accounting and Intelligence and minors in Environmental Sustainability and Sport Coaching

   d. Support the roll-out of the new MBA strategic plan

   e. Launch new 4+1 degrees in Engineering

   f. Advance Nursing program through national accreditation
2. Advance the Learning Environment

a. Support the construction of Bastin and Capers Hall

b. Launch the Center for Teaching Innovation
   i. Develop a strategic plan for the first 24 months
   ii. Create excellence in online course offerings
   iii. Support faculty development, department chair development

c. Support the first phase of the ITS Strategic Plan
   i. Computer replacement, Phase 1
   ii. Classroom Upgrades, Phase 1
   iii. Enhance Security Effort
d. Advance Daniel Library’s Learning Environment
   i. Support innovation in MakerSpace delivery on campus
   ii. Support Phase 2 development of the Citadel Museum in partnership with the CAA

e. Redesign Academic Support Center
   i. Add focus on strong advising culture and on demand support
   ii. Add focus on multicultural student support
      1. Integrate new Latino student advisor
   iii. Enhance Faculty Advising System
f. Enhance Career Center support for students who desire to attend graduate and professional school

g. Implement Hiring Plan for Strong Succession for Retiring Faculty and Staff

h. Launch Banner IX and Degree Works
3. **Strengthen The Academic Connections with Leadership Development**

a. Work with academic departments and the Krause Center to develop leadership-designated courses as part of ROTC Fulfillment program

b. Expand course offerings in Leadership Minor
c. Increase leadership development through deeper engagement with High Impact Practices

i. Continue to advance the four-year learning goals of civic engagement through a new faculty associate program and deepening of existing programs

ii. Develop common standards to support intellectual rigor in high impact practices

iii. Expand global offerings and student support as we work toward a goal of 25% of students engaging in Study Abroad or Study USA by 2020

iv. Establish funding sources for Undergraduate Research to support the newly designed mission and increase student participation

v. Work to align the departments in internship offerings and deepen employer opportunities for cadet internships
d. Develop an approach to **Innovation and Entrepreneurship** that is multidisciplinary and builds on the strength of the College’s national reputation in leadership education and excellence in our five colleges.

e. Establish an external program in Krause to support leadership development for businesses, non-profits, alumni and parents.

f. Develop a residency for online students that focuses on leadership.
4. **Implement the Next Phase of the Diversity Task Force Recommendations**

a. Integrate new plan for Multicultural Center
   i. African American Mentoring program
   ii. Latino student advisor
   iii. Expanded Women’s Mentoring program

b. Support new Community Advisory Board

c. Work toward certificate in Intercultural Competency

d. Expand training opportunities to include “Controversial Issues”

e. Complete audit of diversity within the college curriculum and offer support for syllabus infusion
5. **Enhance Admissions and Recruiting Efforts**

a. Launch a refresh to the College’s admissions materials (QEP)

b. Create a plan for excellence in Veteran recruiting and student life

c. Update the website to support new scholarship programs and refresh narratives on student outcomes

d. Develop a strategy for national recruiting

e. Enhance resources for need based aid
a. Closing of LEAD 2018 and launch of LEAD 2024 (or new name?)

b. Support the task force effort led by Human Resources to advance the working environment at The Citadel

c. Celebration of our 175th Anniversary
   i. New archivist to work with OCM, Krause lecture series, Greater Issues

d. Celebration of the 50th anniversary of the CGC

e. Completion of the Capital Campaign